

Albion Little River Fire Protection District

# **REGULAR MEETING AGENDA**

Wednesday, July 13, 2016, 6:30 pm, Albion School, 30400 Albion Ridge Road, Albion, CA

- 1. Call to order and determination of a quorum:
- 2. Motion by Secretary Alan Taeger to adopt agenda:
- **3.** Public communication to the board: Members of the public may address the board on any matter within the jurisdiction of the board; however, no action will be taken on items not on the agenda. Individuals wishing to address the board regarding items on the agenda may do so when the agenda item is presented and public comment solicited.
- **4. Closed Session:** Conference with Legal Counsel Anticipated Litigation. Significant exposure to Litigation One Case. Gov. Code Section 54956.9(d)(2).
- 5. Report of action taken in closed session:
- 6. Chiefs report:
- **7. Consent calendar:** The following consent items are expected to be routine and non-controversial, and will be acted on by the board in a single action without discussion unless a request is made by a board member or a member of the public to move an item for discussion or separate action.
  - a. Approval of the June 8, 2016 regular meeting minutes.
  - b. Approval of the June 16, 2016 special meeting minutes.
  - c. Acceptance of the monthly correspondence report.
  - d. Acceptance of the May, 2016 financial report.
- 8. Unfinished Business for discussion and possible action:
  - a. Disposal of Engine 8181 Issel/Williams
  - b. Grandfathering of Station 810 public access Roat
  - c. Printer/copier leasing -
  - d. Friends of Albion Fire status Issel
- 9. New Items for discussion and possible action:
  - a. Federal Surplus Property Reutilization Program renewal Chief Williams
  - b. Annual CAL FIRE assistance by hire agreement renewal Chief Williams
  - c. Possible action to appoint a Project Manager to move all ALFPD Bookkeeping software and records to a VPN-based model such as an Amazon Web Services (AWS), and granting contract bookkeeper full administrative rights, and each Board member Read-Only rights.
  - d. Possible action to change meeting location to the Woods.
  - e. Skyhawk resignation of board presidency.
- **10.Committee reports:** 
  - a. Compressed air foam system Issel
  - b. Station 811 building modifications Issel
  - c. Apparatus replacement Issel
  - d. Mendocino Association of Fire Districts Taeger
  - e. Parcel tax appeals Roat, Wolfe
  - f. Station 813 easement Roat

- g. Strategic planning Issel, Skyhawk
- 11.Directors Discussion:
  - a. Bylaws revisions.
  - b. Firefighter status protocols.
  - c. Non agenda items of board concern.
- 12.Adjournment:

Any individual who requires disability related accommodations or modifications, including auxiliary aids and services, in order to participate in the board meeting should contact the board at 707-937-4022, email: <a href="mailto:board@albionfire.com">board@albionfire.com</a> or write to the board at PO Box 634, Albion, CA 95410-0634 as soon as possible before the meeting date.

## Fire Chief's Report, 1 July, 2016, by Ted Williams

# Applications Received

- Leslie Hrbacek (approved by chief)
- Max Hanna (approved by chief)
- Incident Log
  - 2016005874 06/03/2016 1320
    - WATER RESCUE; HIGHWAY 1, MP 46.5, BUCKHORN COVE, LITTLE RIVER
    - MUTUAL AID PROVIDED BY MVFD, 1156
    - Ted Williams
    - John Oakley
    - Michael Rees (IC)
    - John Crowningshield
    - Arrow Pierce
    - Andrea Pennebaker (8130)
    - Citlali Calvillo
    - Sam Levine
    - On Scene: 1411
    - Available: 1442

# • 2016005896 06/03/2016 1954

- SMOKE CHECK; 32600 MIDDLE RIDGE RD, ALBION
- Michael Rees (8162)
- Andrew Crowningshield (8170)
- On Scene: 2024
- Available: 2040
- 2016006170 06/10/2016 1737
  - MEDICAL CHARLIE; 3380 ALBION RIDGE RD (GROCERY), ALBION
  - John Crowningshield
  - Debbi Wolfe
  - Steve Wolfe
  - Available: 1814
- 2016006244 06/12/2016 1643
  - MEDICAL DELTA; 3674 N. HWY 1, LITTLE RIVER
  - Marshall Brown (8130)
  - Andrea Pennebaker
  - Michael Rees
  - Jaime Placido
  - Debbi Wolfe
  - Steve Wolfe
  - John Crowningshield (8132) canceled
  - On Scene: 1654
  - Available: 1703
- 2016006362 06/15/2016 1346
  - PUBLIC ASSISTANCE; HIGHWAY 128/100 N. HIGHWAY 1, ALBION
  - Ted Williams
  - John Oakley (8162)
  - Michael Rees

- On Scene:1406
- Available: 1955

## • 2016006382d 06/16/2016 0655

- PUBLIC ASSISTANCE; 3800 ALBION RIDGE G ROAD, ALBION
- Ted Williams
- Marshall Brown
- On Scene: 0705
- Available: 0714
- 2016006570 06/21/2016 0159
  - MEDICAL ALPHA; 41051 LITTLE RIVER AIRPORT ROAD, LITTLE RIVER
  - Sam Levine
  - Marshall Brown (8132)
  - Jaime Placido
  - On Scene: 0220
  - Available: 0234

# • 2016006609 06/21/2016 2154

- MEDICAL BRAVO; 33666 ALBION STREET, ALBION
- Michael Rees
- On Scene: 2216
- Available: 2237

## • 2016006754 06/25/2016 1853

- FIRE, RESIDENTIAL; 2230 HIGHWAY 1, ALBION
- Ted Williams
- John Oakley (8190)
- Andrea Pennebaker (8190)
- Marshall Brown (8162)
- Citlali Calvillo (8130)
- Kevin Spring
- On Scene: 1908
- Available: 1914

## • 2016006793 06/26/2016 1536

- FIRE, WILDLAND; 30000 K ROAD, ALBION
- Mutual aid provided by CalFire 1154
- Ted Williams
- John Oakley (8190)
- Marshall Brown (8162)
- Andrea Pennebaker (8162)
- Andrew Crowningshield (8170, 8192)
- Steve Crowningshield
- Citlali Calvillo
- Kevin Spring
- Craig Hathaway
- Debbi Wolfe
- On Scene: 1551
- Available: 1813
- 2016006894 06/29/2016 0012

- MEDICAL BRAVO; 43300 LITTLE RIVER AIRPORT ROAD, #121, LITTLE RIVER
- Sam Levine
- Marshall Brown
- Steve Crowningshield (8132)
- On Scene: ???
- Available: 0033
- 2016006914 06/29/2016 1339
  - MEDICAL CHARLIE; 3000 ALBION RIDGE B ROAD, ALBION
  - Debbi Wolfe
  - Marshall Brown
  - Andrea Pennebaker (8130)
  - Michael Rees
  - John Crowningshield (8132)
  - Steve Crowningshield
  - On Scene: 1357
  - Available: 1407

### Maintenance

- Engine 8131
  - Fort Bragg Diesel repaired code 3 electrical
  - Fort Bragg Diesel replaced failed alternator
- Tender 8190
  - signage completed by Rick's Sign Shop
- Tender 8180
  - signage completed by Rick's Sign Shop

# ALBION LITTLE RIVER FIRE PROTECTION DISTRICT REGULAR MEETING MINUTES - Draft

#### Wednesday June 8, 2016, 7:00 pm, Albion School, 30400 Albion Ridge Road, Albion CA

- 1. Call to Order and determination of a quorum: Meeting called to order at 7:09 pm by Vice President Michael Issel. Board members Debbi Wolfe and Scott Roat present. Also present were Chief Ted Williams, Bookkeeper Sara Spring, and one member of the public. Absent: Chris Skyhawk and Alan Taeger. Issel stated that in Skyhawk's absence he would chair the meeting, and requested that strategic planning process item 6.f. be pulled out of order to be heard if Consultant Paulson arrives at the meeting. Upon Directors Roat and Wolfe agreement, the agenda was approved unanimously.
- 2. Public communication to the board: None.
- **3.** Chiefs Report: 8180 is now in service in Little River. 8181 is in front of 811 awaiting disposition. Discussion on alternative storage locations followed and ultimate disposition by sale or donation of surplus asset. As part of 8181 replacement project, Issel has contacted with vehicle disposal vendors and provided Chief Williams with application form.

Chief discussed proposal to adjust the District's agreement with CalFire by reducing the minimum of 4 hours of service before CalFire payments are made, in which Mendocino Fire is also in agreement. The Board consensus recommends Chief propose two hours service to incur a CalFire payment. Chief Williams reported that a payment demand for abalone case is still in the works.

Thirteen SCBA's have been ordered, it was decided the old ones will be used for training and firefighters who will not be entering buildings.

In response to previous public inquiry about when our map books will be updated to reflect address and road name changes, Ted informed the board that he is waiting for additional future changes before proceeding. Board response was that firefighters can update their maps in the meantime from available County data.

- 4. **Consent Calendar:** Roat moved approval of Consent Calendar with one correction to the minutes dated Wednesday May 11, 2016. Motion approved unanimously.
- 5. Items for Discussion and possible action
  - a. Issel discussed a finding that 15 year term vehicle financing is difficult and 20 year term even more so. Financing priorities remain as follows: 8181, 8130, 8192, 811 remodels, and a new station, which followed priorities identified by Chief Williams last year. Short discussion ensued regarding new versus used vehicles in which the Board was reminded of previous vehicle cost value analysis demonstrating the True Cost of maintenance verses a new financed vehicle and the variance in incident response functionality. Motion by Roat to direct Chief Williams to provide identification, confirmation, and prioritization of key district vehicle replacement requirements as well as 811 remodel and new station in order to develop Board response in advance of strategic plan development (vehicles 8181,8130,8192, station 811 remodel and new station). Motion passed unanimously
  - b. Discussed under Chief's report.
  - c. 8181 vehicle replacement finance vendor submission progress report: Issel discussed the four different types of funding available: federal, state, private and direct placement. Direct placement tax exempt municipal financing vendors are being solicited, whereas our local Savings Bank is a commercial lender not well configured to respond to special district financing. Noted also was that vehicle cost is going up 3-4%/yr, and interest rates hovering at 1-2%/yr, while the difference in interest rates between new vs. used vehicles ranges 1-2% higher for used vehicles. Discussion followed regarding finance signature authorization, how a down payment would change annual debt service, available carry forward tax reserves, but no motion ensued after budget was discussed and it was determined that vehicles have already been specified, and now it is just a matter of selecting financing vendors. Roat motioned that Issel continue to research financing vendors and explore the option of Savings Bank. Issel will then call a special meeting at which the board will choose best option and authorize purchase of trucks. Motion passed unanimously
  - **d.** Motion presented by Wolfe in Skyhawk's absence, expressing Skyhawk's desire to remain with our current audit firm. After discussion Wolfe moved to rescind Board action authorizing a Request for

Proposal for financial auditor. Motion passed unanimously. Bookkeeper Spring was then instructed to set an appointment for the next audit.

- e. Motion by Wolfe to adapt policy on Bookkeeper Duties and Responsibilities. After discussion of methodologies to be employed to define the of scope of "extra" work, its associated cost, and the timeliness that such a work product response would be made, the motion passed unanimously.
- f. Roat expressed his surprise at the intended use of 810 as an office, stating he spoke with Robert in the Fort Bragg Planning office, regarding the use of 810 for "public" meetings and was informed that there would need to be a use permits in place, and that applying for one may trigger ADA requirements. Roat then reported a following discussion with Mike Oliphant, building inspector, regarding 810 grandfathered uses. Roat moved that the board abandon pursuit of using 810 for members of the public pending Roat researching grandfathered use of 810. Motion passed unanimously

#### 6. Committee reports:

- a. **Compressed Air Foam System:** Issel reported that calibration, and Training are needed, Ted reported more foam is needed and Wolfe asked when calibrating will happen.
- **b.** Station 811 building modifications: Issel reported that we can use the same permit and add a 2 bay building with a pad and land prep for around \$50,000.00. A building that can hold 4 vehicles would be \$72,000.00 about a 20% increase. He foresees the total cost being \$100,000-\$110,000. There was discussion of changing the name from station to garage at 811.
- **c. Parcel Tax Appeals:** Roat had no report. Wolfe stated she has been communicating with the county to correct the tax rolls for the appeals that needed correction and some other errors. Ted spoke of an appeal that was supposed to receive a refund and has not. Wolfe will research what the status is.
- d. Station 813 easement: No report
- e. Measure M Defense: No report
- **f. Strategic Plan:** Issel reviewed the need of, and solicited signatures for, the Paulson Consulting MOU that accompanies our engagement agreement. Board signatures were supplied in seriatim.
- 8. Directors Discussion:

Development of FY 2017 Budget: Special meeting will be set.

#### Non agenda items of Board concern:

- Fundraising: There is a kayak group that wants to hold a fundraiser for the District.
- Vehicles: Sacramento has two Type 1 engines they would like to sell us. Ted and Issel will examine prospect viability. Issel reported consolidation of former ALRFPD logos and subsequent application to 8180 and 8190 door signage by local vendor. Wolfe is working on transferring title on 8180.
- Friends of Albion Fire: Wolfe reminded the District of a signed MOU last year stipulating the Board would receive status reports and requested an update. Issel reported his understanding of their group's present status as "Temporally Suspended", while expressing the Board's gratitude for their Grant assistance in receiving our Strategic Planning Grant, together with the notion that the need for hiring a grant writer may be in the District's future.
- Meeting adjourned at 10:15 pm



# ALBION LITTLE RIVER FIRE PROTECTION DISTRICT SPECIAL MEETING MINUTES

Thursday June 16, 6:00 PM Albion School, 30400 Albion Ridge Rd, Albion Ca.

The meeting is called as a special meeting of the Board of Directors of the Albion Little River Fire Protection District for the purpose of establishing the annual budget for Fiscal Year 2016-2017. No other business shall be considered at this special meeting.

- Call to order and determination of a quorum: Meeting called to order 6:15 pm by President Chris Skyhawk. Directors Alan Taeger, Debbi Wolfe, Scott Roat present. Michael Issel absent. Also present Chief Ted Williams, one member of the public. Bookkeeper Sara Spring arrived approximately 7:15 pm.
- 2. Public comment to the Board: None.
- **3. Determination of the annual budget:** FY 2016-2017 ALRFPD tax funds budget was deliberated by directors present in collaboration with Chief Williams. Planned budget approved by unanimous vote of board members present. Details as attached.
- 4. Adjournment: 8:26 pm.

#### ALBION LITTLE RIVER FIRE PROTECTION DISTRICT BUDGET OVERVIEW WORKSHEET

	6/16/2016	2012-2013		2013-2014		2014-2015		2015-2016		2016-2017	
CODE #	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL		ACTUAL	BUDGET	ACTUAL
		RVSD 4/11/13	PER 6/30/13	RVSD10/10/13	PER 6/30/14	RVSD 5/18/15	PER 6/30/15	RVSD 3/9/16	PER 4/30/16	6/16/16	
	REVENUE										
	CURRENT SECURED TAX	73,614.00	72,959.35	72,466.00	72,959.35	73,985.00	73,901.91	75,521.00	71,484.19	77,691.00	
	CURRENT UNSECURED TAX	2,470.00	2,586.68	2,481.00	2,586.68	2,548.00	2,374.71	2,879.00	2,422.32	2,555.00	
	SB 813 SUPPLEMENTAL TAX	28.00	237.29	0.00	237.29	94.00	540.58	370.00	502.33	397.00	
	PRIOR SECURED PROPERTY TAX	404.00	(127.04)	150.00	(127.04)	0.00	(132.31)	0.00	0.00	0.00	
	PRIOR UNSECURED PROPERTY TAX SPECIAL TAX (FIRE ASSESSMENTS)	101.00 82,080.00	61.46 81,880.00	0.00 81,880.00	61.46	75.00 82,880.00	161.72 82,880.00	99.00 188.000.00	72.23	74.00 197,000.00	
	TIMBER YIELD TAX	125.00	200.02	187.00	81,880.00 200.02	207.00	277.85	210.00	177,462.87 219.14	265.00	
	HIGHWAY PROPERTY RENTAL	125.00	5.60	0.00	200.02	0.00	0.00	210.00	0.00	205.00	
	INTEREST	925.00	923.38	900.00	923.38	0.00	666.91	0.00	970.19	1,000.00	
	HOMEOWNER PROPERTY TAX RELIEF	770.00	749.34	400.00	749.34	749.00	749.80	750.00	365.08	731.00	
	STATE OTHER	110.00	0.00	0.00	0.00	0.00	0.00	0.00	000.00	0.00	
	ELECTION SERVICES		0.00	0.00	0.00	0.00	0.00	0.00		0.00	
	SALE OF FIXED ASSETS		3,550.00	0.00	3,550.00	0.00	0.00	0.00		0.00	
	OTHER		3,790.01	0.00	3,790.01	0.00	1.585.98	0.00	6,104,48	0.00	
	INSURANCE PAYMENT			0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	-										
	TOTAL REVENUE	160,113.00	166,816.09	158,464.00	166,816.09	160,538.00	163,007.15	267,829.00	259,602.83	279,713.00	0.00
		,									
	FUND BALANCE CARRIED FORWARD	290,231.60	290,231.60	339,377.43	339,377.43	314,934.02	314,934.02	355,709.65	355,709.65	503,948.36	503,948.36
	TOTAL AVAILABLE FOR APPROPRIATIONS	450,344.60	457,047.69	497,841.43	506,193.52	475,472.02	477,941.17	623,538.65	615,312.48	783,661.36	503,948.36
	APPROPRIATIONS										
	MEASURE M CONTINGENCY									60,000.00	
	SPECIAL CONTINGENCY RESERVE									200,000.00	
	MISCELLANEOUS EMPLOYEE BENEFITS	21,500.00	-120.00	0.00	(120.00)	0.00	0.00	2,500.00	1,226.00	2,500.00	
	WORKERS COMPENSATION INSURANCE	9,000.00	8,452.00	9,000.00	8,452.00	9,342.00	9,342.00	9,097.00	9,097.00	9,340.00	
	CLOTHING & PERSONAL ITEMS	55,000.00	38,306.38	30,000.00	11,068.78	18,750.00	1,702.27	15,000.00	2,258.98	20,000.00	
	COMMUNICATIONS	4,000.00	2,246.30	4,000.00	5,191.92	4,000.00	3,607.19	4,000.00	2,038.21	4,000.00	
862080		1,500.00	472.82	1,500.00	1,650.67	1,500.00	642.60	1,500.00	343.68	1,500.00	
	INSURANCE - GENERAL	8,000.00		8,500.00	8,962.00	10,675.00	10,675.00	9,837.00	9,837.00	9,268.00	
		45,700.00	14,733.55	30,000.00	21,677.08	20,000.00	20,604.97	40,000.00	28,966.03	40,000.00	
	MAINTENANCE - STRUCTURES & GROUNDS	5,500.00	2,554.08	4,500.00	8,629.94	11,000.00	10,928.51	11,000.00	1,877.01	5,000.00	
	MEDICAL, LAB SUPPLIES MEMBERSHIPS	9,000.00 3,700.00	5,138.71 717.00	9,000.00	9,545.78	8,750.00	3,744.18 765.00	9,000.00	2,989.13 0.00	9,000.00 1,500.00	
	OFFICE EXPENSE	3,500.00	2,606.19	3,700.00 3,500.00	1,062.00 1,096.35	1,500.00	484.41	1,500.00 2,600.00	1,124.48	3,500.00	
	AUDITING & FISCAL SERVICES	8.000.00	2,427.04	10.850.00	9.864.14	8.500.00	7,408.53	15.000.00	13.507.76	15.000.00	
	ARCHITECT & ENGINEERING SERVICES (811)	8,000.00	2,427.04	0.00	0.00	0.00	7,400.55	0.00	0.00	0.00	
	MEDICAL, DENTAL SERVICES	3,500.00	490.00	7,000.00	1,200.44	7.000.00	440.00	2.000.00	350.00	1,500.00	
	EDUCATION & TRAINING	10,000.00	2,026.16	8,000.00	11,894.17	10,000.00	3,911.78	10,000.00	4,733.94	10,000.00	
	PROFESIONAL & SPECIAL SERVICES - OTHER	4,000.00	1,433.00	3.000.00	2,080.00	2,600.00	720.00	15,000.00	8,001.39	25,000.00	
	RENTS & LEASES BUILDINGS & GROUNDS	50.00	1,400.00	50.00	50.00	50.00	50.00	100.00	0.00	54.00	
	SMALL TOOLS & SUPPLIES	4.000.00	742.22	2.000.00	1,217.51	2,000.00	1,931.62	9.000.00	2,772.35	9,000.00	
	ELECTION SUPERVISION & SERVICES	400.00		400.00	0.00	3,500.00	1,935.15	3,500.00	342.50	500.00	
	TRANSPORTATION & TRAVEL	11,000.00	4,927.05	29,500.00	19,517.42	29,000.00	17,243.80	20,000.00	3,890.55	20,000.00	
	UTILITIES	6,640.00	3,286.82	6,640.00	4,348.79	5,000.00	4,770.63	5,000.00	3,074.70	6,500.00	
	PAYMENTS TO OTHER GOVT AGENCIES	5,300.00	373.21	5,300.00	347.46	4,000.00	1,473.60	2,500.00	1,586.50	2,500.00	
	INTEREST	,								19,000.00	
863311	PRINCIPAL									26,000.00	
864360	STRUCTURES & IMPROVEMENTS	87,000.00	6,475.95	35,000.00	33,700.00	7,000.00	658.19	40,000.00	33.96	0.00	
864370	EQUIPMENT	87,450.00	20,381.78	46,650.00	29,823.05	15,600.00	19,390.91	100,000.00	12,382.56	140,000.00	
	SUSPENSE						(965.85)		930.39		
	RECONCILLIATION DISCREPANCIES						767.03				
	TOTAL APPROPRIATIONS	393,740.00	117,670.26	258,090.00	191,259.50	180,967.00	122,231.52	328,134.00	111,364.12	640,662.00	0.00
	UNAPPROPRIATED FUNDS (funds balance)	56,604.60	339,377.43	239,751.43	314,934.02	294,505.02	355,709.65	295,404.65	503,948.36	142,999.36	503,948.36

						PROJECTED	SUB-	CATEGORY
						ITEM COSTS	CATEGORY	TOTALS
86-0010-	MEASURE M	CONTINGE	NCY					\$60,000.00
								+,
86-0011-	SPECIAL CON	TINGENCY	RESERVE (d	ebt collate	ral)			\$200,000.00
								<i>+_00,000.00</i>
86-1014-	MISCELLANEO		VFF RENEE	ITS				\$2,500.00
00 101 1	EMPLOYEE						\$2,500.00	<i> </i>
							\$2,500.00	
86-1035-1	WORKERS C							\$9,340.00
00 1000	GSRMA FIR						\$9,340.00	<i>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</i>
	OSINIA TIN						\$5,540.00	
86-2050-0	CLOTHING &	DERSON						\$20,000.00
00-2030-	FIRE SHELT							\$20,000.00
	TURNOUTS							
	SCBA MASI							
	SCBA MASI							
	WILDLAND							
	WATER GE	AK						
	MED BAG							
	RAINGEAR							
	OTHER							
86-2060-								\$4,000.00
	TELEPHO							
		ATT						
		ECG						
	INTERNET							
		COMCAST						
	WEBHOST	ING						
	OTHER							
<u>86-2080-</u>	FOOD							\$1,500.00
	INCIDENT							
	TRAINING							
86-2101-	INSURANCE	- GENERA	<u> </u>					\$9,268.00
	GSRMA PR	OPERTY & I	LIABILITY IN	SURANCE			\$9,268.00	
			•					\$40,000.00
<u>86-2120-</u>	MAINTENAN	<u>CE – EQUII</u>	<u>PMENT</u>					
<u>86-2120-</u>	MAINTENAN VEHICLE M							
86-2120-1	VEHICLE N							
<u>86-2120-</u>	VEHICLE N	AINTENA						
<u>86-2120-</u>		MAINTENA 8130 8131						
86-2120-		MAINTENA 8130						

						PROJECTED	SUB-	CATEGORY
						ITEM COSTS	CATEGORY	TOTALS
		8165						
		8170						
		8171						
		8180						
		8181						
		8191						
		8192						
		8195 ZODI	AC & TRAI	LER				
		8198 PWC	& TRAILER	र				
		8199 PWC	& TRAILER	र				
		OTHER VE	HICLE					
		EQUIPMEN						
86-2130-MA		CE ETDU						έε <u>000</u> 00
	STATION 8		UIURES A		60			\$5,000.00
	STATION 8							
	STATION 8	1						
		GRAVEL						
	STATION 8							
	STATION 8	815						
	MOWING							
	OTHER							
<u>86-2140-ME</u>			<u>=S</u>					\$9,000.00
	LAB SUPPL	IES						
	GASSES							
86-2150-ME	<u>EMBERSH</u>	IPS						\$1,500.00
	CSDA							
	MENDOCI	NO AMBUL	ANCE SVC	I				
	REACH							
	CALSTAR							
86-2170-DI	STRICT OF		NSES					\$3,500.00
	POSTAGE							<i>40,000.00</i>
	SOFTWAR	F						
			c					
		K, MATERIA	LJ					
	OTHER							
86-2181-AU	DITING &	FISCAL SE	<u>RVICES</u>					\$15,000.00

					DROJECTED	CLID	CATECODY
					PROJECTED	SUB-	CATEGORY
					ITEM COSTS	CATEGORY	TOTALS
	_						
	BOOKKEEI	PING SERVICES					
<u>86-2185</u>		NTAL SERVICES					\$1,500.00
	FIREFIGHTE	R IMMUNIZATIONS	5				
86-2187 <sup>.</sup>		& TRAINING					\$10,000.00
	CPR						
	EMT						
	ADVANCED	EMT					
		LAND AWARENESS					
		LAND FIREFIGHTIN					
		JEL REIMBURSEME					
	TRAINING F						
	OTHER						
	OTTER						
96 2400		L & SPECIAL SER					\$25,000.00
80-2189						¢25 000 00	\$25,000.00
	COUNTY CO	OUNSEL SERVICES				\$25,000.00	
							4
<u>86-2210</u>		EASES BUILDING				4	\$54.00
		.0 ANNUAL RENT (2				\$50.00	
		2 PROPERTY LEASE	•			\$0.00	
	STATION 81	5 PROPERTY LEASE	(CONSERV	ATION FUND	2016)	\$4.00	
<u>-</u> 86-2220-	SMALL TOOL	S & SUPPLIES					\$9,000.00
	BATTERIES						+0,00000
	MISC. HARE	WARE					
	OTHER						
	OTHER						
00 0004							¢500.00
80-2231		JPERVISION & SE				<u> </u>	\$500.00
	COUNTY CL	ERK - ELECTION SEF	RVICES			\$500.00	
86-2250-	TRANSPORT	ATION & TRAVEL					\$20,000.00
	WALSH OIL						+/
		- O COAST PETROLEI		оск)			
		D PURCHASE					
	OTHER						
96 2260							ές ερο ορ
00-2200	UTILITIES						\$6,500.00
	PG&E						
			_				
		N SEPTIC SERVIC					
		ATER DISTRICT					
		NAGEMENT INC.	1		1	1	

					PROJECTED	SUB-	CATEGORY
					ITEM COSTS	CATEGORY	TOTALS
			GOVT AGENCIES				\$2,500.00
			AX COLLECTION/AL	LOCATION			
	:0 - DU						
			AX ASSESSMENT R	EPORT			
FIREF	FIGHTE	R BACKGR					
86-3310-INTERE	гет						¢10.000.00
00-3310-INTERE	<u>-31</u>						\$19,000.00
86-3311-PRINCI	PAL						\$26,000.00
	<u></u>						<i><i><i>ϕ</i>20,000.00</i></i>
86-4360-BUILDI	NGS A	AND IMPRC	VEMENTS				\$0.00
	TION 8					\$0.00	· · ·
STAT	TION 8	811				\$0.00	
		NEW BUILD	DING			\$0.00	
STAT	TION 8	812				\$0.00	
STAT	TION 8	813				\$0.00	
STAT	TION 8	815				\$0.00	
86-4370-EQUIPI	MENT	(PURCHAS	<u>SE)</u>				\$140,000.00
VEHI	ICLES					\$110,000.00	
RAD	IOS						
FIRE	FIGHT	TING EQUIF	PMENT			\$0.00	
		BLOWER					
		CAFS					
		HELMET LIC	GHTS				
		HOSE					
		NOZZLES					
		LADDERS					
		SCBA COM	PRESSOR				
		SCENE LIGH	ITING				
		OTHER				\$30,000.00	
MED		EQUIPMEN	Т			\$0.00	
		SUCTION					
		BACKBOAR	DS				
		TRACTION	SPLINT				
RES	CUE E					\$0.00	
ОТН	ER EQ	UIPMENT				\$0.00	
86-5380-INTRAF							\$0.00
86-5802-OPERA	TING T	RANSFER C	UT (TAX REFUND)				\$0.00
							40-0
				TOTAL BL	JDGETED EXPENS	ES	\$640,662.00

Albion Little River Fire Protection District



# REGULAR MEETING JULY 13, 2016 CORRESPONDENCE REPORT

June 25, 2016	<ul> <li>-Received letter by USPS from Mendocino LAFCo with notification of adopted final FY 2016-17 LAFCo budget.</li> <li>-Received package by USPS (redirected from PO Box 101) from Mendocino County Department of Planning and Building Services containing application for Administrative Coastal Development Permit Renewal (CDP 2011-0005) for owner/applicant Van Phillips at 4560 Albion little River Road (APN 123-020-22).</li> </ul>
June 27, 2016	<ul> <li>-Received package by USPS addressed to Michael Issel containing signed "Organizational Development &amp; Strategic Planning Proposal Project" document.</li> </ul>
July 5, 2016	-Received letter by USPS from Bank of the West with clarifications regarding credit card account terms.
July 6, 2016	-Received email from California Debt and Investment Advisory Commission with "Debt Line Newsletter".
July 7, 2016	-Received email notice of "King County Emergency Medical Services Symposium" September 14, 2016.
July 8, 2016	<ul> <li>-Received letter by USPS from Alliant Insurance Services. Inc. with current certificates of insurance through GSRMA.</li> <li>-Received package by USPS (addressed to Director Alan Taeger at his residence address) from</li> </ul>
	Cole & Cole, LLP containing "First Amended Verified Petition for Writ of Mandate and Complaint for Declaratory Relief and Refund of Taxes Paid".

# MENDOCINO Local Agency Formation Commission

Ukiah Valley Conference Center & 200 South School Street & Ukiah, California 95482 Telephone: 707-463-4470 Fax: 707-462-2088 E-mail: eo@mendolafco.org Web: www.mendolafco.org

<u>CHAIR</u> Jerry Ward Public Member

<u>VICE CHAIR</u> Holly Madrigal Willits City Council

TREASURER Doug Hammerstrom Fort Bragg City Council

MEMBERS Carre Brown County Board of Supervisors

John McCowen County Board of Supervisors

Theresa McNerlin Ukiah Valley Sanitation District

Tony Orth Brooktrails Community CSD

ALTERNATE MEMBERS

Kevin Doble Ukiah City Council

Dan Hamburg County Board of Supervisors

Carol Rosenberg Public Member

Angela Silver Calpella County Water District

Executive Officer George Williamson

<u>Counsel</u> Scott Browne

<u>Analyst</u> Colette Metz

<u>Commission Clerk</u> Elizabeth Salomone

#### **Regular Meetings**

First Monday of each month at 9:00 AM at the Mendocino County Board of Supervisors Chambers 501 Low Gap Road

Subject:	Notice Adopted Final FY 2016-17 LAFCo Budget
From:	George Williamson, Executive Officer
To:	Mendocino County, Cities, and Independent Special Districts
Date:	June 23, 2016

The Mendocino Local Agency Formation Commission (LAFCo) is responsible under the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 to adopt a proposed budget by May 1<sup>st</sup> and a final budget by June 15<sup>th</sup>. A mandatory review by local funding agencies is required between the two adoption periods. The legislation also specifies the proposed and final budgets shall - at a minimum - be equal to the budget adopted for the previous fiscal year unless LAFCo finds any reduced costs that will nonetheless allow the agency to meet its regulatory and planning duties.

Enclosed is the adopted budget for fiscal year 2016-17, as approved by the Commission at a public hearing during its regular meeting on June 6, 2016.

Copies of all related documents are on file and may be reviewed at the LAFCo office. Please direct comments, questions, and requests to review documents to LAFCo, 200 South School Street, Ukiah, CA 95482; e-mail: <u>eo@mendolafco.org</u>; phone: (707) 463-4470.

# Mendocino Local Agency Formation Commission Operating Budget

ACCOUNT #	DES	CRIPTION	FY 2015-16 Amended	FY 2016-17 Final
	REVENUE			
4000	LAFCO Apportionment Fees		É125 000 00	¢100 000 00
4030	Application Filing Fees		\$125,000.00 \$33,900.00	\$120,000.00 \$30,000.00
4100	Service Charges		\$33,500.00	\$30,000.00
4800	Miscellaneous		\$0.00	\$0.00
4910	Interest Income		\$128.00	\$120.00
		Revenue Totol	\$159,028.00	\$150,120.00
	EXPENSES		\$13 <b>3,81</b> 8.00	\$130,120.00
5300	Basic Services (split between sub-accounts)		\$59,000.00	\$0.00
5301	Executive Officer Contract		\$0.00	\$43,000.00
5302	Clerk Contract		\$0.00	\$19,000.00
5500	Rent (split between sub-accounts)		\$0.00	\$0.00
5502	Office Space		\$4,675.00	\$4,800.00
5503	Work Room		\$360.00	\$360.00
5600	Office Expenses (split between sub-accounts)		\$0.00	\$0.00
5601	Office Supplies (petty cash)		\$700.00	\$700.00
5603	Photocopy		\$1,000.00	\$1,000.00
5605	Postage		\$300.00	\$300.00
5607	Office Equipment		\$1,500.00	\$0.00
5700	Internet & Website Costs		\$1,200.00	\$1,200.00
5900	Publication and Legal Notices		\$2,000.00	\$2,000.00
6000	Televising Meetings		\$1,700.00	\$1,700.00
6100	Audit Services		\$3,025.00	\$3,025.00
6200	Bookkeeping		\$4,800.00	\$4,800.00
6300	Legal Counsel		\$6,000.00	\$6,000.00
6400	A-87 Costs County Services		\$2,010.00	\$2,010.00
6500	Insurance-General Liability		\$1,000.00	\$1,000.00
6600	Memberships (CALAFCO/CSDA)		\$2,000.00	\$1,000.00
6740	In-County Travel & Stipends		\$2,000.00	\$2,100.00
6750	Travel & Lodging Expense		\$2,500.00	\$4,300.00
6800	Conferences (Registrations)		\$2,000.00 \$3,000.00	\$3,000.00
7000	Barraco & Associates MSR Contract		\$5,000.00 \$6,300.00	
7001	MSR Reviews - Admin		\$5,000.00	\$0.00
7501	SOI Updates		\$42,000.00	\$15,000.00
9000	Special District Training Support			\$39,000.00
	oposidi oloritar (Familia odpport	Operating Expense Total	\$12,000.00	\$0.00
8000	Application Filing Expenses	operating Expense Total	\$ <b>164,070.00</b> \$33,900.00	<b>\$159,295.00</b> \$30,000.00
		Expense Total	\$197,970.00	\$189,295.00
		Expense room	\$137,370.00	\$109,295.00
		<b>REVENUE/EXPENSE DIFFERENCE</b>	-\$38,942.00	-\$39,175.00
		(Negative balance indicates use of fund balance)	<i>\$36,542.00</i>	-955,115.00
		Fund Balance		73,968.00
		(As of April 2016)		,
		Reserves Total		\$100,105.41
		(As of December 2015)		

Mendocino LAFCo 200 School Street Ukiah CA 95482 SAM FRANCESCO CA 940 23 2.44 136



Kend 25 Julie

Albion-Little River Fire Protection District PO Box 634 Albion, CA 95410

95410-063434



# COUNTY OF MENDOCINO S DEPARTMENT OF PLANNING AND BUILDING SERVICES

860 North Bush Street · Ukiah · California · 95482 120 West Fir Street · Ft. Bragg · California · 95437 STEVE DUNNICLIFF, DIRECTOR TELEPHONE: 707-234-6650 FAX: 707-463-5709 FB PHONE: 707-964-5379 FB FAX: 707-961-2427 pbs@co.mendocino.ca.us www.co.mendocino.ca.us/planning

June 24, 2016

Planning - Ukiah Department of Transportation Environmental Health - Fort Bragg Building Inspection - Fort Bragg Assessor

CASE#: CDPR\_2016-0007 DATE FILED: 5/25/2016 OWNER/APPLICANT: VAN PHILLIPS PROJECT COORDINATOR: JULIA ACKER

Air Quality Management Department of Forestry/ CalFire Department of Fish and Wildlife Coastal Commission Sherwood Valley Band of Pomo Indians Redwood Valley Rancheria Cloverdale Rancheria US Fish & Wildlife Service \* Albion/Little River Fire District

**REQUEST:** One year renewal of CDP 2011-0005, which authorized demolition of the existing 1,200 square-foot single-family residence and construction of a new 4,300 square-foot residence with an attached 630 square-foot garage. Associated development includes construction of a 615 square-foot detached guest cottage, connect to existing well, new on-site septic disposal system, propane tank, driveway development and associated grading and landscaping. No changes to the request. Since the previous renewal architectural construction drawings have been prepared; no changes have been made to the site. The renewal will result in a new expiration date of May 18, 2017.

**ENVIRONMENTAL DETERMINATION:** Class 1(I)(1) and Class 3 (a)(d)(e)Categorically Exempt **LOCATION:** In the Coastal Zone, 0.5± miles north of Albion, on the east side of Highway 1, on the west side of Albion Little River Rd, 0.8± miles north of its intersection with Highway 1, at 4560 Albion Little River Rd (APN 123-020-22).

#### RESPONSE DUE DATE: July 11, 2016

Attached to this form is information describing the above noted project(s). The County Planning and Building Services Department is soliciting your input, which will be used in staff analysis, and will be forwarded to the appropriate public hearing.

You are invited to comment on any aspect of the proposed project(s). Please convey any requirements or conditions your agency requires for project compliance to the project coordinator at the above address, or submit your comments by email to <u>pbs@co.mendocino.ca.us</u>. Please note the case number and name of the project coordinator with all correspondence to this department.

We have reviewed the above application and recommend the following (please check one):

No comment at this time.

Recommend conditional approval (attached).

Applicant to submit additional information (attach items needed, or contact the applicant directly, copying Planning and Building Services in any correspondence you may have with the applicant)

Recommend denial (Attach reasons for recommending denial).

Recommend preparation of an Environmental Impact Report (attach reasons why an EIR should be required).

Other comments (attach as necessary).

REVIEWED BY:

Signature	Department	Date	
-----------	------------	------	--

<b>REPORT FOR:</b>	Administrative Coastal De	velopment Permit- Rene	wal CASE #: CDPR_2016-0007			
OWNER/APPLIC	ANT: VAN PHILLIPS					
REQUEST:	One year renewal of CDP 2011-0005, which authorized demolition of the existing 1,200 square-foot single-family residence and construction of a new 4,300 square-foot residence with an attached 630 square-foot garage. Associated development includes construction of a 615 square-foot detached guest cottage, connect to existing well, new on-site septic disposal system, propane tank, driveway development and associated grading and landscaping. No changes to the request. Since the previous renewal architectural construction drawings have been prepared; no changes have been made to the site.					
LOCATION:		ately 0.5 miles north of Albic Road, approximately 0.8 mi	2017. on, on the east side of Highway 1, on the les north of its intersection with Highway			
ACREAGE: 21 A	cres					
GENERAL PLAN	RMR20	ZONING: RMR:L-20	COASTAL ZONE: YES			
EXISTING USES:	Residential	SUP	ERVISORIAL DISTRICT: 5			
TOWNSHIP:	RANGE:	SECTION:	USGS QUAD#: 55			

RELATED CASES ON SITE: MS 63-89 created subject parcel; PAC 2-2011- Pre Application Conference for subject parcel; CDP #2011-0005- Subject permit being renewed. RELATED CASES IN VICINITY:

	ADJACENT GENERAL PLAN	ADJACENT ZONING	ADJACENT LOT SIZES	ADJACENT USES
NORTH:	FL160	FL:L-160	54.53 Acres	Residential/Forest lands
EAST:	RMR20	RMR:L-20	19.91 Acres	Vacant
SOUTH:	RMR20	RMR:L-20	19.1 Acres	Vacant
WEST:	RMR20	RMR:L-20	23.35 Acres	Vacant

REFERRAL AGENCIES:		
Planning (Ukiah)	🔲 Trails Advisory Council	CHIP
Department of Transportation	Native Plant Society	☐ MTA
Environmental Health (FB)	State Clearinghouse	County Addresser
Building Inspection (FB)	Caltrans	LAFCO
Emergency Services	CalFire	🗌 Gualala MAC
Assessor	🔀 Department of Fish & Game	Laytonville MAC
Farm Advisor	🖂 Coastal Commission	Westport MAC
Agriculture Commissioner	RWQCB	Sierra Club
Forestry Advisor	Division of Mines & Geology	School District
Air Quality Management District	Department of Health Services	Sewer District
	Department of Parks & Recreation	Water District
County Water Agency	Department of Conservation	🖾 Albion/ Little River-Fire District
Archaeological Commission	Soil Conservation Service	Community Svcs
Sonoma State University	Army Corps of Engineers	City Planning
US Fish & Wildlife Service	🔀 Sherwood Valley Band of Pomo Indians	🔀 Cloverdale Rancheria
	🔀 Redwood Valley Rancheria	
Russian River Flood Control/Water Conserva	ation Improvement District	

#### ADDITIONAL INFORMATION:

Parcel has a Farmland Classification Code of "G"- for Grazing land, which is land on which the existing vegetation is suited to the grazing of livestock.

Wildlife and botanical surveys were conducted in association with a Timber Harvest Plan in association with CDP 34-2010 and CDU 4-2010 (on an adjacent parcel).

Biological Update provided by Fred Schuler, dated November 21, 2011, indicates no coastal waters or rare/endangered plants or plant communities present.

Biological Assessment Update provided by Douglas Meekins, dated March 2011, indicates potential for several wildlife species; however no nests or other indications of presence were observed.

ASSESSOR'S PARCEL #: 123-020-22

#### PROJECT COORDINATOR: JULIA ACKER PREPARED BY: JULIA ACKER DATE: 6/22/2016

P/My Documents\L PROJECTS\L CDP (Coastal Development Pennit)\01\_IN PROGRESS\03\_Modifications&Renewals\CDPR 2016-0007 (Phillips)\CDPR 2016-0007 (Phillips) Greensheet.doc

#### ENVIRONMENTAL DATA (To be completed by Planner)

		COUNTY WIDE						
Yes N	No O	1. Alquist-Priolo Earthquake Fault Zone – Geotechnical Report #GS						
NO		Floodplain/Floodway Map – Flood Hazard Development Permit #FP						
NO /	/ NO	3. Within/Adjacent to Agriculture Preserve / Timberland Production						
Ν	0	Adjacent to a FL zoned parcel, Agriculture disclosure statement required as part of original CDP. Within/Near Hazardous Waste Site						
Y	ES	5. Natural Diversity Data Base						
Ν	0	<ul> <li>Several resources have potential to occur on the site.</li> <li>Airport CLUP Planning Area – ALUC#</li> </ul>						
	$\boxtimes$	7. Adjacent to State Forest/Park/Recreation Area.						
	$\boxtimes$	8. Adjacent to Equestrian/Hiking Trail.						
	$\boxtimes$	9. Hazard/Laudslides Map						
	$\boxtimes$	10. Require Water Efficient Landscape Plan.						
	$\boxtimes$	11. Biological Resources/Natural Area Map.						
$\boxtimes$		12. Fire Hazard Severity Classification: 🗌 LRA 🛛 🖾 SRA-CDF# 42-2011						
	$\boxtimes$	13. Soil Type(s)/Pygmy Soils.						
	$\boxtimes$	Abalobadiah-Bruhel-Vizcaino complex, 30-50% slopes; Quinliven-Femcreek complex, 2-15% slopes 14. Wild and Scenic River.						
	$\boxtimes$	Albion River nearby, but not directly adjacent. <b>15. Specific Plan Area.</b>						
	$\boxtimes$	State Permitting Required/State Clearinghouse Review						
		17. Oak Woodiand Area						
		COASTAL ZONE						
Yes N	N0 O	16. Exclusion Map.						
MARC	INAL	17. Coastal Groundwater Study Zone.						
Y	ES	18. Highly Scenic Area/Special Communities.						
	$\boxtimes$	Located on the portions of the parcel, outside the Highly Scenic designated area. 19. Land Capabilities/Natural Hazards Map.						
	$\boxtimes$	20. Habitats/ESHA/Resources Map.						
	$\boxtimes$	21. Appealable Area/Original Jurisdiction Map.						
$\boxtimes$		East of 1 <sup>st</sup> public road. Not Highly Scenic LCP Map.						
		Map #18- Albion 23. Ocean Front Parcel (Blufftop Geology).						
	$\boxtimes$	24. Adjaceut to beach/tidelands/submerged land/Public Trust Land.						
Image: Solution of the second seco								

# COUNTY OF MENDOCINO DEPT OF PLANNING & BUILDING SERVICES

120 WEST FIR STREET FORT BRAGG, CA 95437 Telephone: 707-964-5379 Fax: 707-961-2427

1.

Case No(s)CDPR 2010-0007Date Filed5/25/2010Fee \$428.00Receipt No11200Received by9

Office Use Only

# COASTAL DEVELOPMENT PERMIT RENEWAL APPLICATION FORM

Name of Applicant	Name of C	)wner(s)	Name of Agent	······				
Van L. Phillips	Van L. I	Phillips	5					
Mailing Address	Mailing Ad	dress	Mailing Address	Mailing Address				
Post Office Box 2370 Borrego Springs, CA 920	)04							
				. *				
Telephone Number	Telephone	Number	Telephone Number	· ·				
(707) 937-3337								
Please describe any actions taken to initiate development since issuance of the coastal development permit. List any changes to the property and or structure(s) since CDP issuance.								
Architectural construction documents have been prepared; no changes have been made to the site.								
Driving Directions			ana 1998 - 16 - 16 - 16 - 16 - 16 - 16 - 16 - 1	ć				
The site is located on the $\underline{W}$	The site is located on the W(N/S/E/W) side of Albion Little River Road (name road)							
approximately <u>0.8 miles</u> (feet/miles) <u>N</u> (N/S/E/W) of its intersection with								
Highway 1 (at Albion River) (provide nearest major intersection).								
Assessor's Parcel Number(s)		. /	Date of expiration of issued CD	)P				
123-020-22			5/18/2010					
Parcel Size		Street Address of I	Project					
Image: Square Feet4560 Albion Little River Road21.0Image: AcresAlbion, CA 95410								
· · · · · · · · · · · · · · · · · · ·		· · · ·	•					

		COASTAL I	DEVELOPMENT PE	rmit Ren	EWAL		
		Арр	LICATION QUESTI	ONNAIRE			
Depar will b	tment ar e to pror	nd other agencies that w	relate information concerning your a ill be reviewing your project proposal lication. Please answer all questions licable" or "N/A".	1. The more detail the	hat is provided, the easier		
1.		ibe your project and include and include all roads, etc.	ude secondary improvements such as	s wells, septic system	ns, grading, vegetation		
	and : gradi	separate 616 sf acc ng for structure(s), l	of, two-bedroom single-family nessory structure, including sep andscaping, hardscaping and e mily residence to be removed a	tic system, unde extension of drive	rground propane tank eway. Well is existing		
2.	If the	If the project is <u>residential</u> , please complete the following:					
	ТҮ	PE OF UNIT	NUMBER OF STRUCTURES/U	NITS SQUA	RE FEET PER UNIT		
		Single Family Mobile Home Duplex/Multifamily	1		4,279 sf		
3.	If yes,		n the property? X Yes ntify the use of each structure on the rage - former to be removed ar		ed for storage.		
<b>1</b> .	Utilities will be supplied to the site as follows:						
	А.	🗍 Utility Company (	service exists to the parcel). requires extension of services to site: h, Specify:		miles		
	В.	Gas I Utility Company/ I None	ſank				
	C.	Telephone: 🗡 Yes	🗌 No				

٩

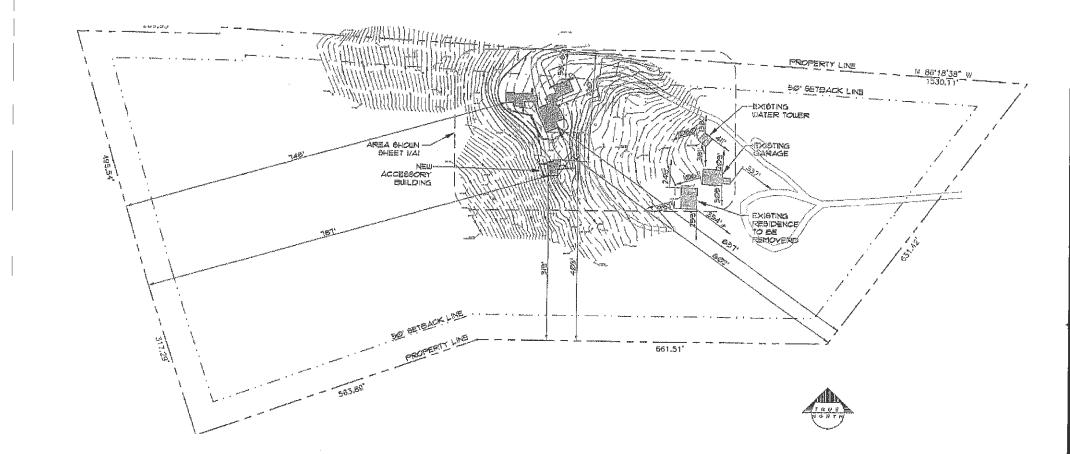
ð

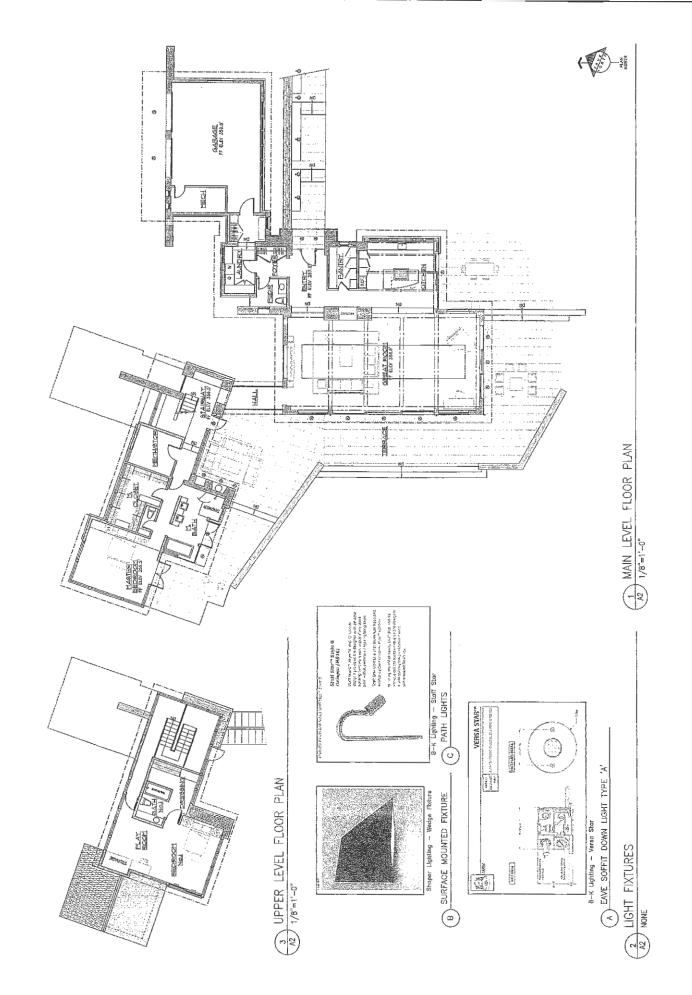
	If yes, describe below and identify the location of all exterior lighting on the plot plan and building plans.
	Please see attached plans for details
6.	What will be the method of sewage disposal?
	Community sewage system, specify supplier
	Septic Tank (indicate primary + replacement leachfields on plot plan)
	Other, specify
7.	What will be the domestic water source?
	Community water system, specify supplier
	Other, specify
8.	
0.	Is any grading or road construction planned? Yes
	Estimate the amount of grading in cubic yards $\sim 100$ c.y. If greater than 50 cubic yards or if greater
	than 2 feet of cut or 1 foot of fill will result, please provide a grading plan. Grading plan is being prepared by I. L. Welty and Assoc.
	Describe the terrain to be traversed (e.g., steep, moderate slope, flat, etc.).
	Level to moderate slope.
9.	Will vegetation be removed on areas other than the building sites and roads? Yes X No
	If yes, explain:
10.	Is the proposed development visible from:
	A. State Highway 1? B. Park, beach or recreation area? Yes X No
	If you answered yes to either question, explain.
11.	Project Height. Maximum height of structure(s). 28 <sup>7</sup> feet
12.	Describe all exterior materials and colors of all structures.

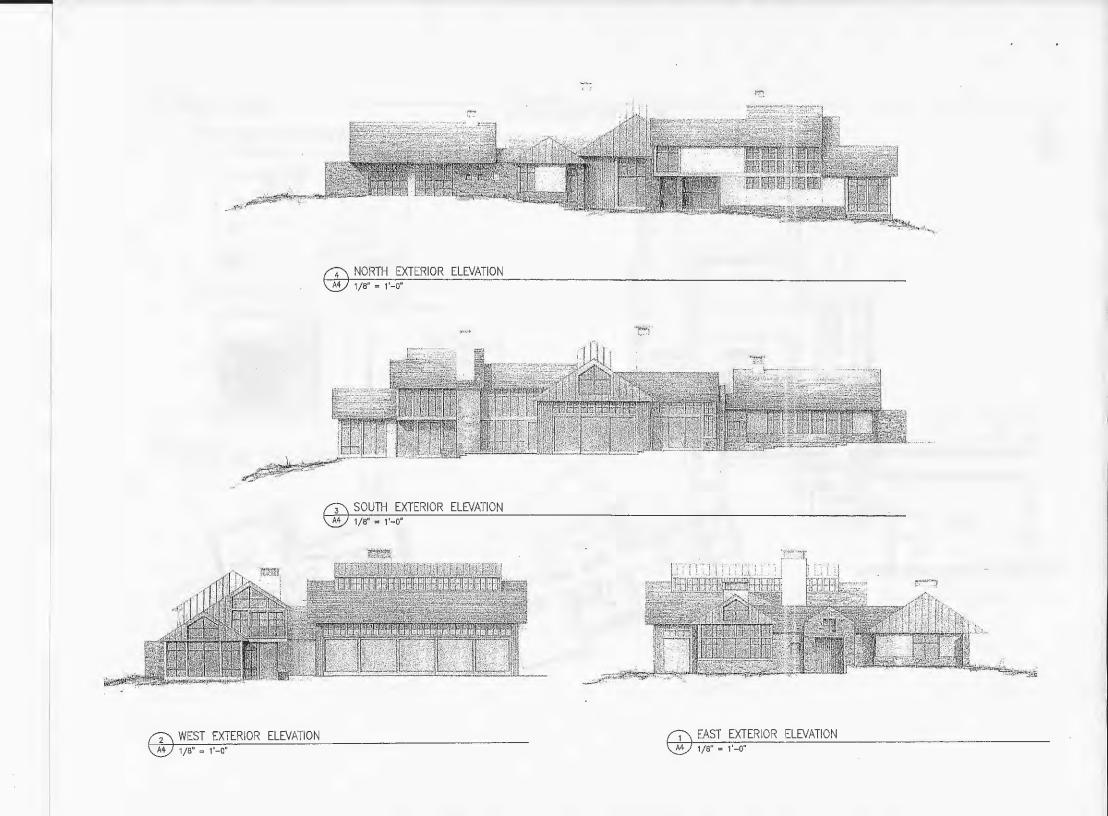
	Skinę material	Wood, stor				ise see rendere		
	Trim material	Wood	and the second		olor elev	ations for colo	i S. Manazari e	
	Chinaterial	· · · · · · · · · · · · · · · · · · ·		and the second		manily natural v	yeod .	
1	Roofing material	Slate and P	CONCEPTION OF THE OWNER OWNER OF THE OWNER	Co	iloi <u>tone</u>	<u>is and grey)</u>		
	Window frame material		ورواد بيريك والمركز وروين والمركز فيكفرهم والمركز والمركز والمركز	<u>.</u> (`0	niot	and a second s		
1	Door material			an a	Mar			
1	Foncing material			. Čõ	jiui		The Colorado Marca -	
	Retaining walls material	Store		register systemetic familier (and Editorial Contents of Contents o		an finan a mangalan min sina an ina manana an ina an ina an a		
	Other exterior materials	- La regenerazione propario della company de 1997	aaram-aar-estaaraar aar-doorafiint	Ca	1909° <sub>- Calendar</sub>	י פראינער איז איז איז גער איז	רי בעמודי נמצאנולייי	
13.	Are there any water cou wetlands, riparian areas, endangered species loca	, pygmy vegeta	tion, rare or en	ndangered plants, a	mimals or l	habitat which supp		
	No.							
	<u></u>							
14.	If the project is commer	r <u>cial, indu</u> stria	l, or <u>institutio</u>	nal, complete the	following:			
					-0"			
[	Total square footage of a		·····					
	Estimated employees pe	r shift:						
	Estimated shifts per day	•						
	Type of loading facilitie							
1	Will the proposed project		Yes	No				
1	a m me proposed projet	er og pulasett (						
	If Yes, explain your pla	is for phasing						
1	x 100, explain your plai	a tor bugstild.						
1								
1								
	Parking will be provided as follows:							
	r arking will be provided	Parking will be provided as follows:						
	Number of Spaces	Existing		Proposed		Total		
	Number of standard spa							
						<u></u>	-	
	Number of handicapped	spaces		51Ze			-	
1								

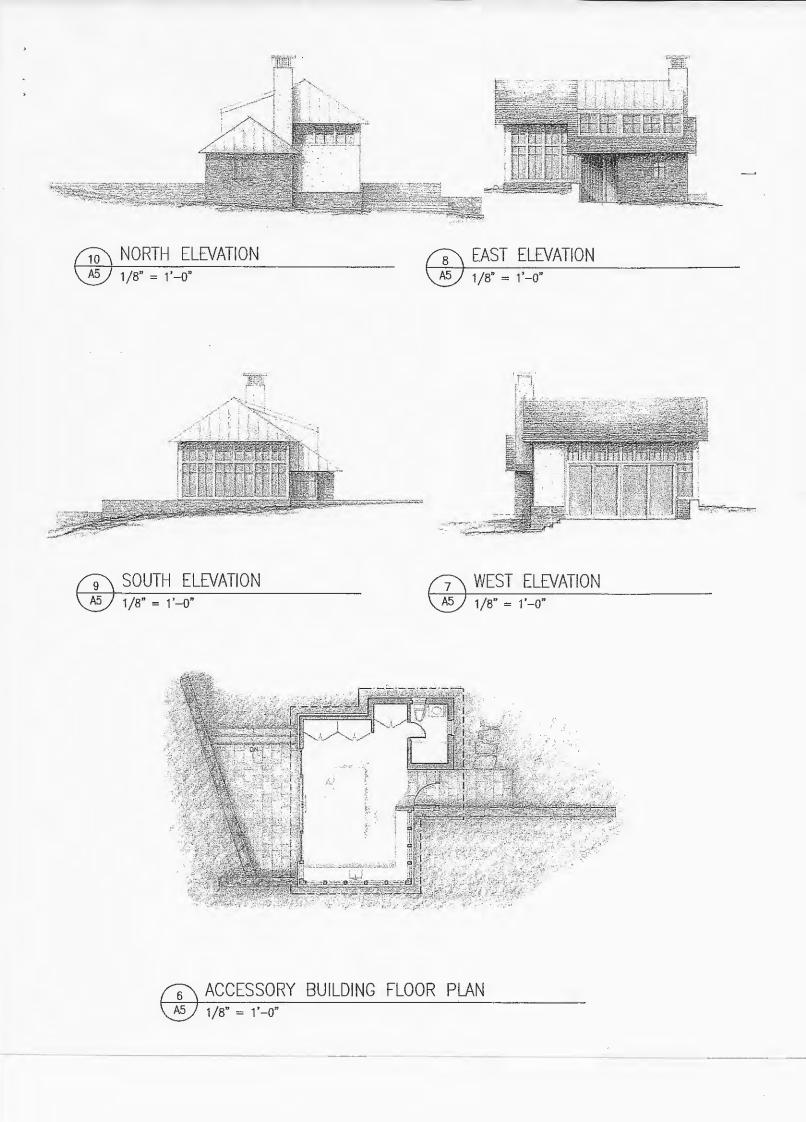


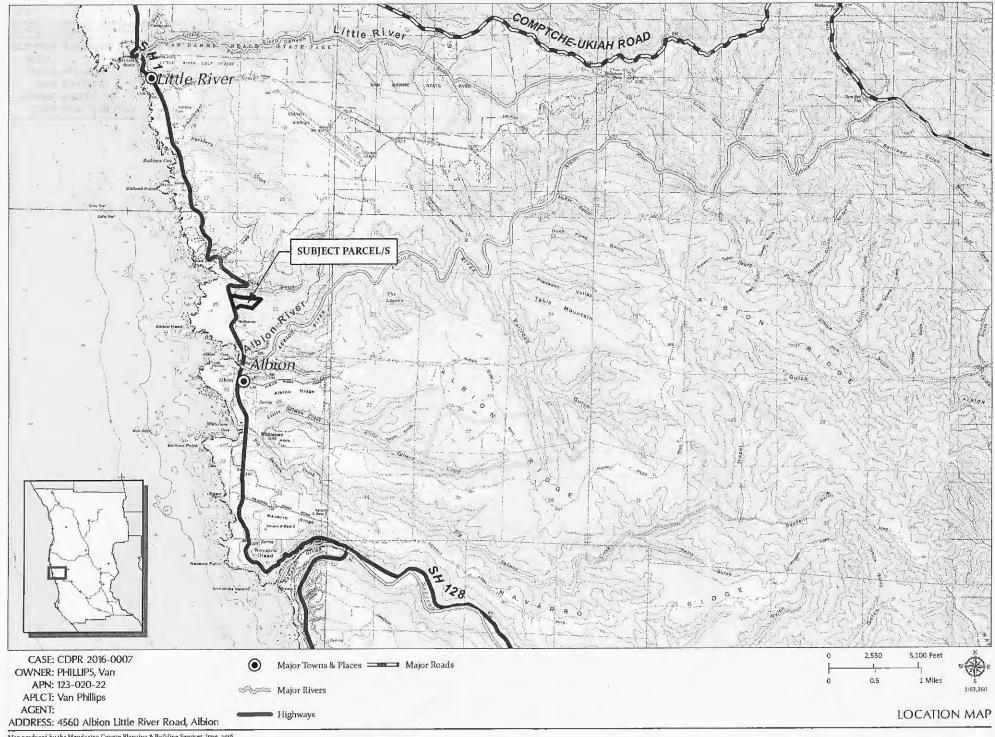
4560 ALBION LITTLE RIVER ROAD PHILLIPS RESIDENCE – WHITE DEER MOUNTAIN APN 123-020-22



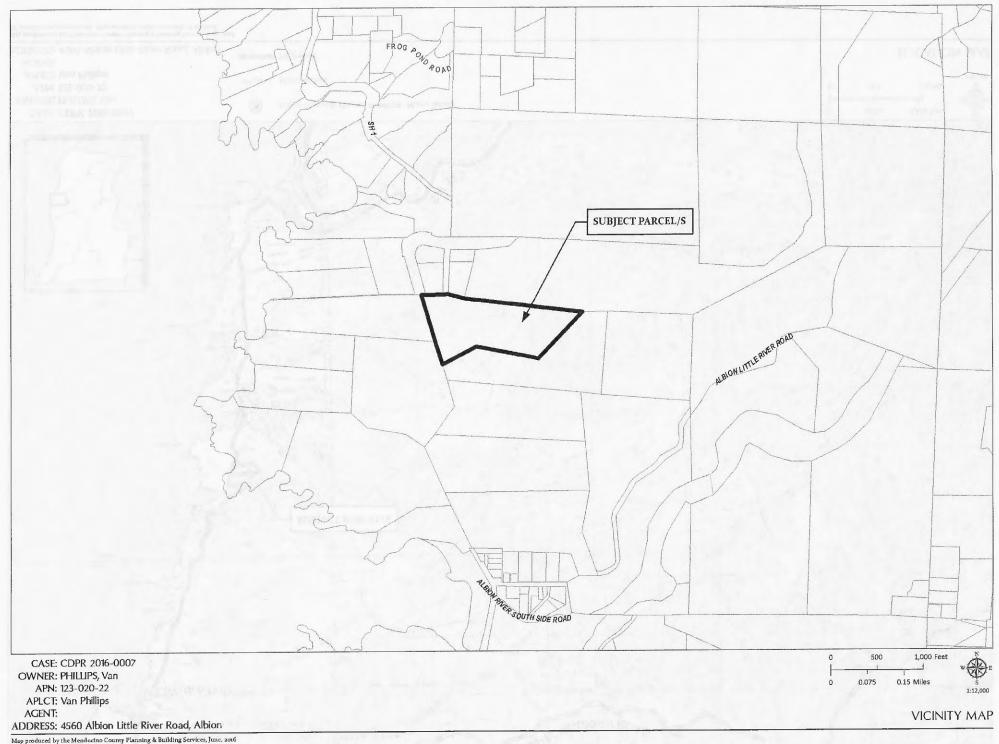




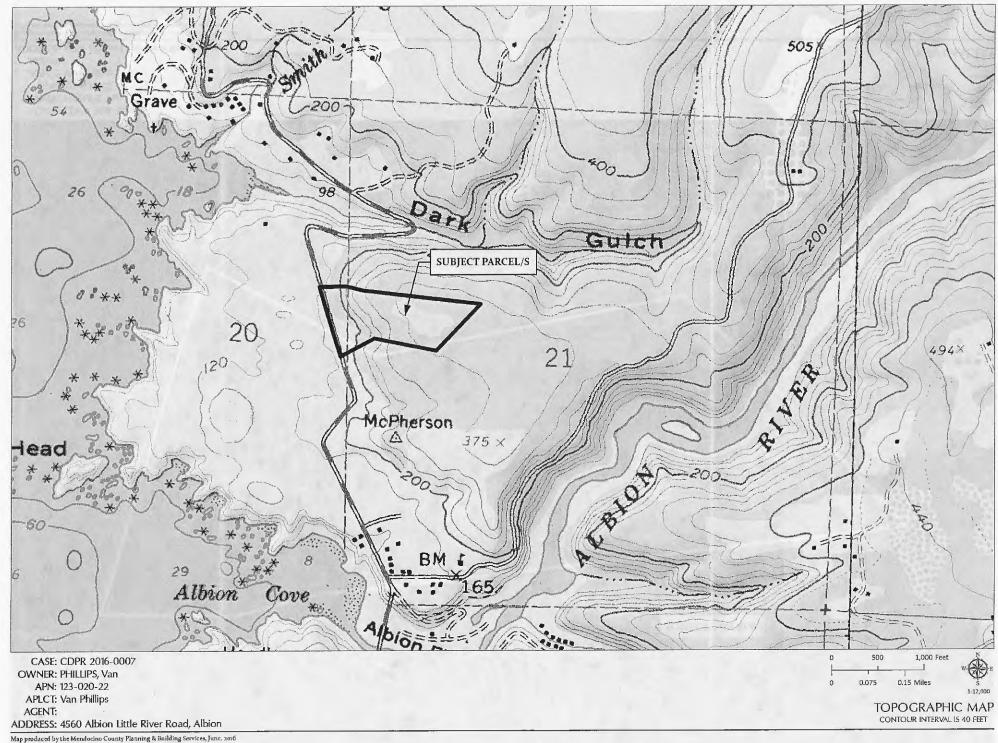




Map produced by the Mendocino County Planning & Building Services, June, 2015 All spatial data is approximate. Map provided without warranty of any kind.



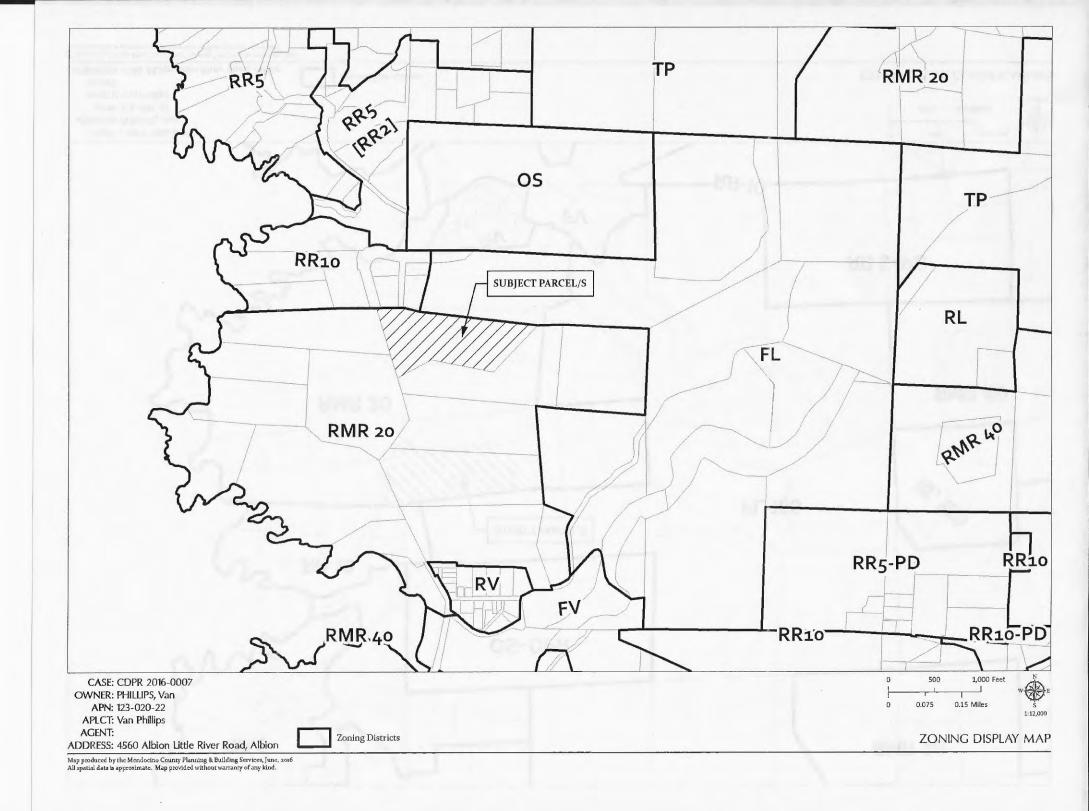
Map produced by the Mendocino County Planning & Building Services, June, 2016 All spatial data is approximate. Map provided without warranty of any kind.

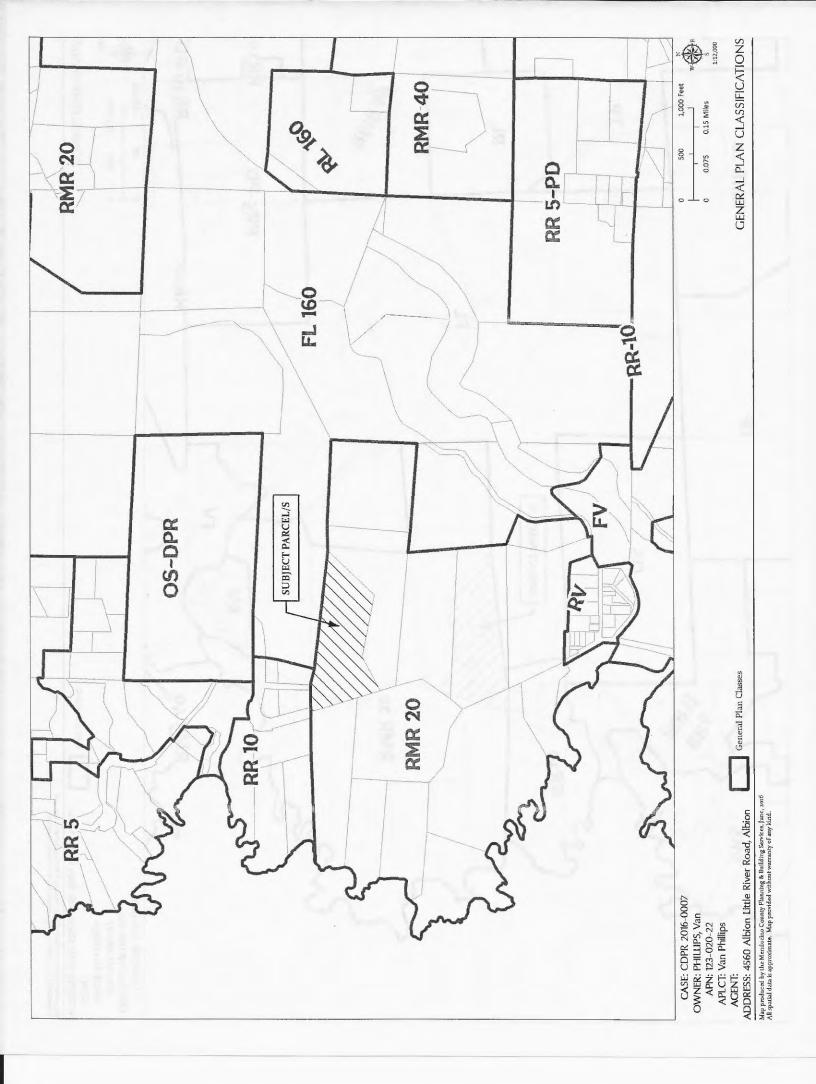


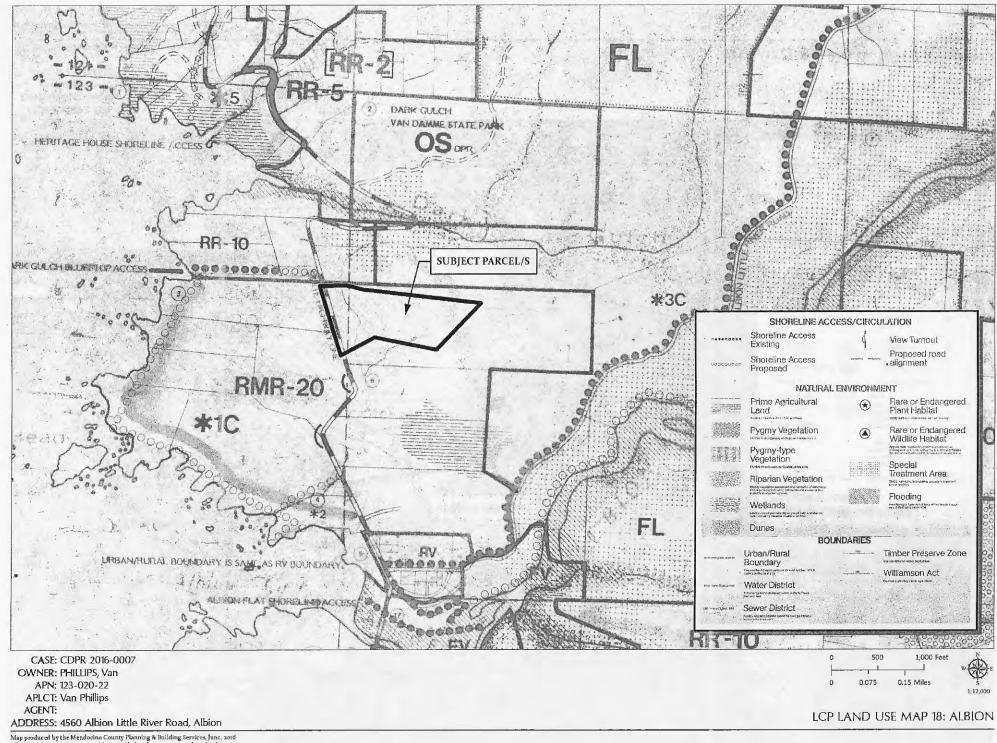
Map produced by the Mendocino County Planning & Building Services, June, 2016 All spatial data is approximate. Map provided without warranty of any kind.



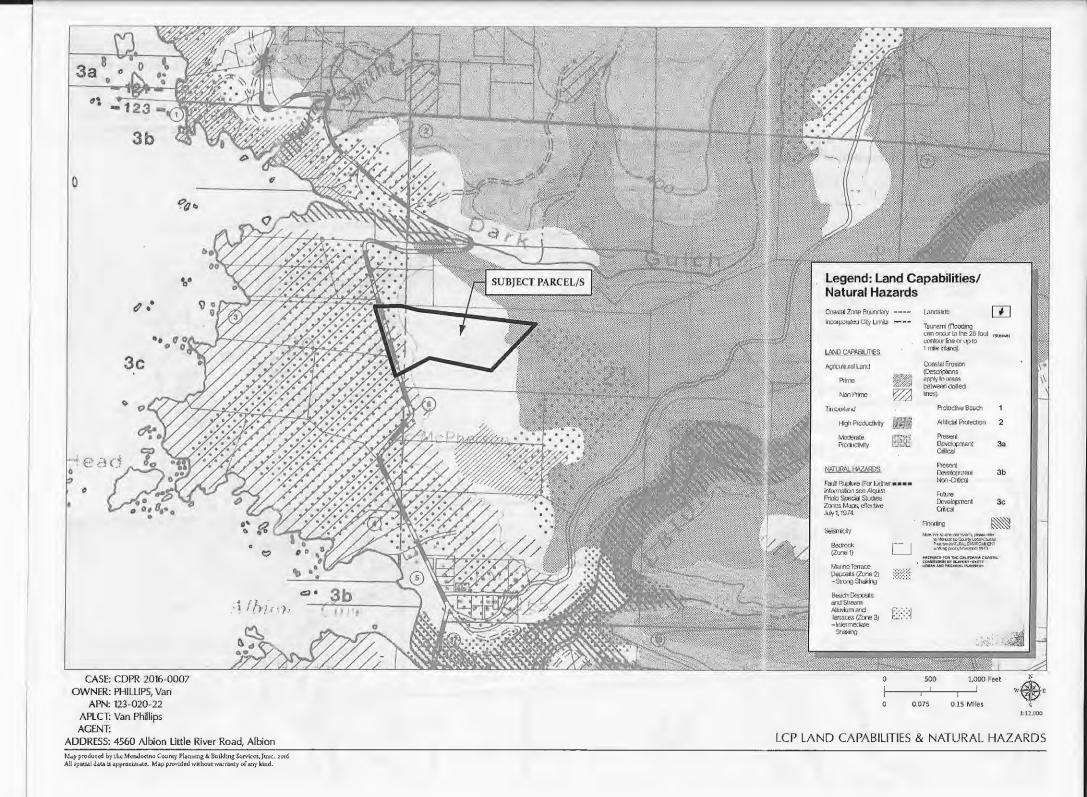
Map produced by the Mendochio County Planning & Building Services, June, 2016 All spatial data is approximate. Map provided without warranty of any kind.

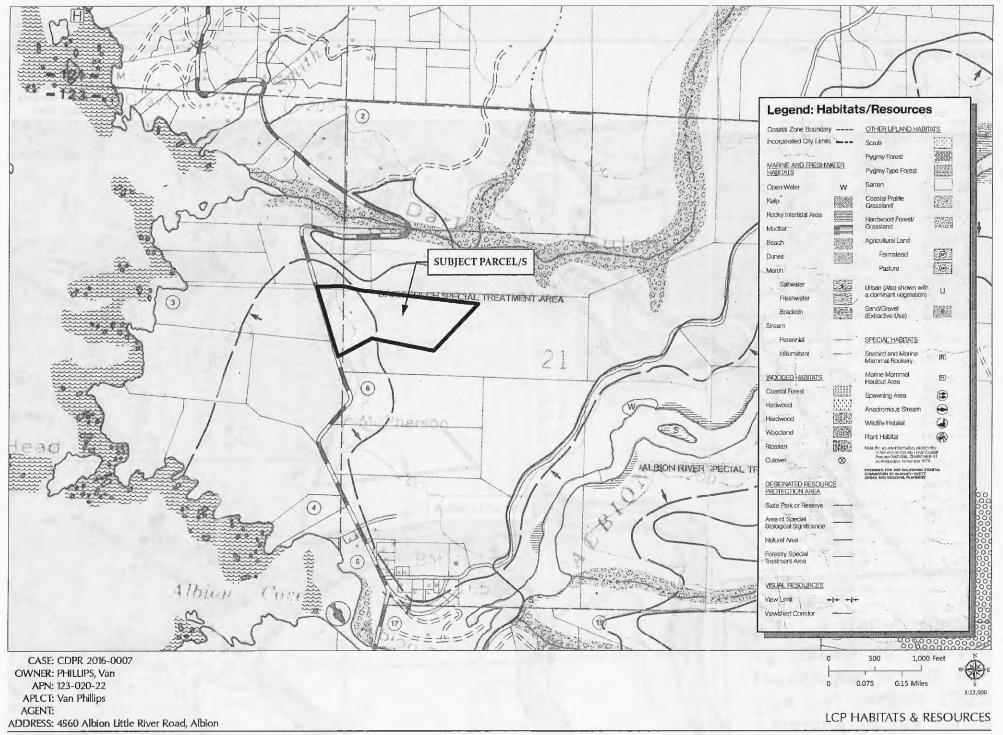




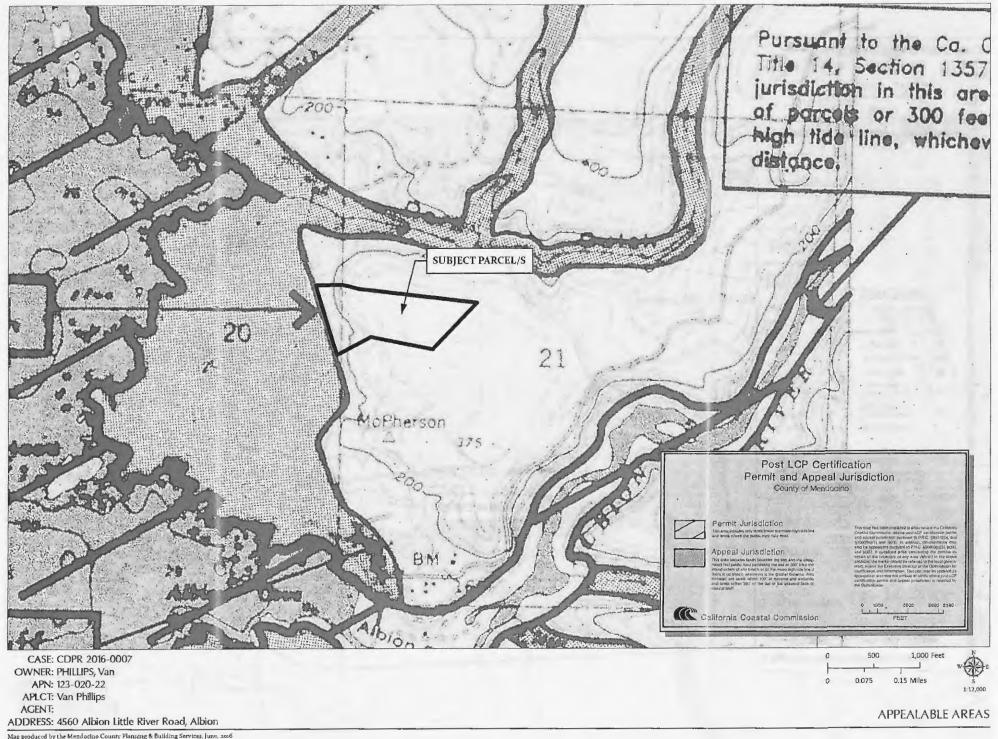


Map produced by the Mendocino County Planning & Building Services, Junc, 2016 All spatial data is approximate. Map provided without warranty of any kind.

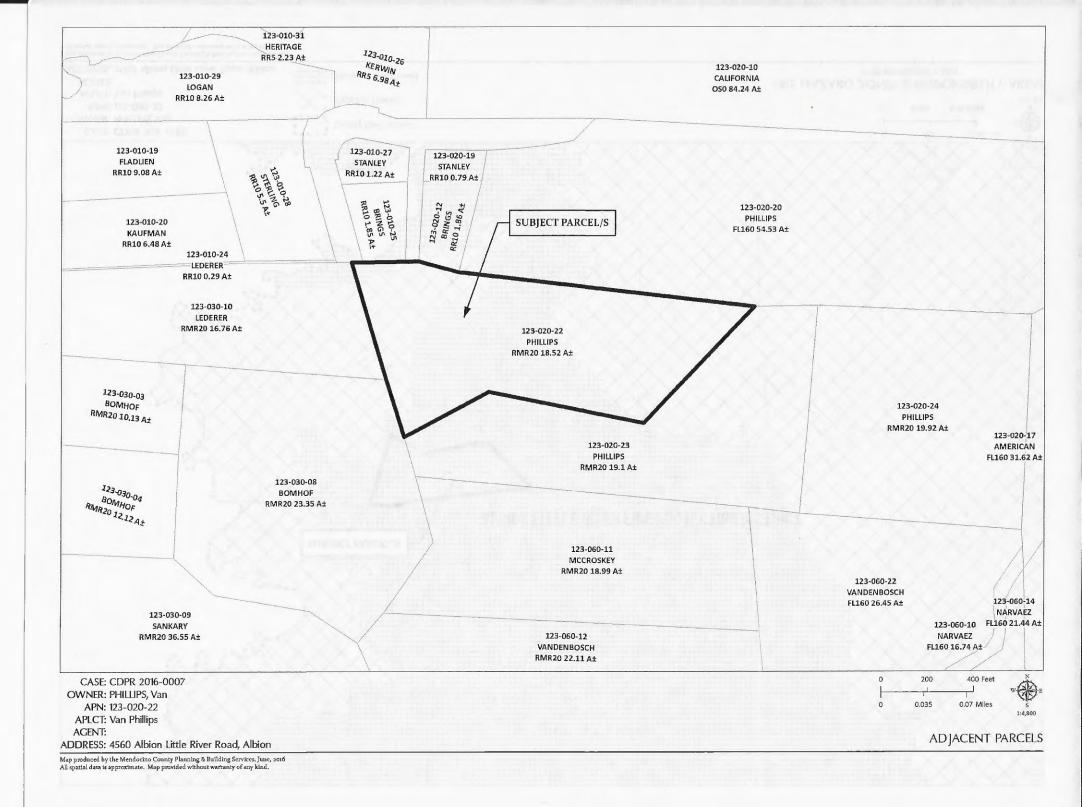


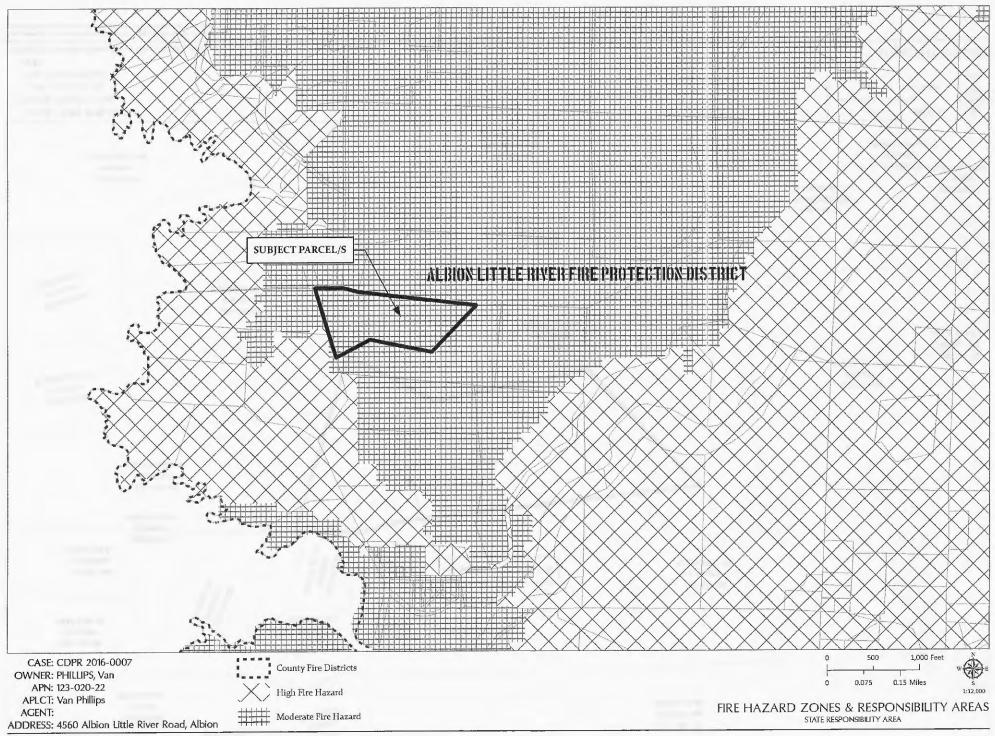


Map produced by the Mendocino County Planning & Building Services, June, 2016 All spatial data is approximate. Map provided without warranty of any kind.

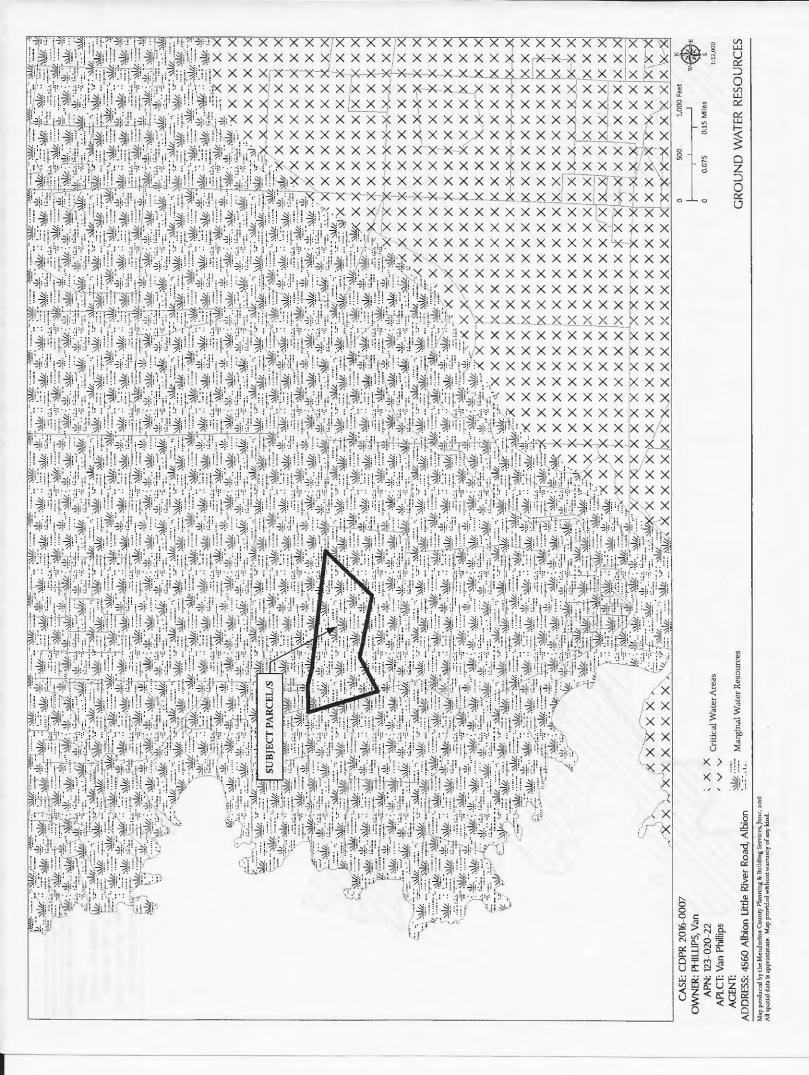


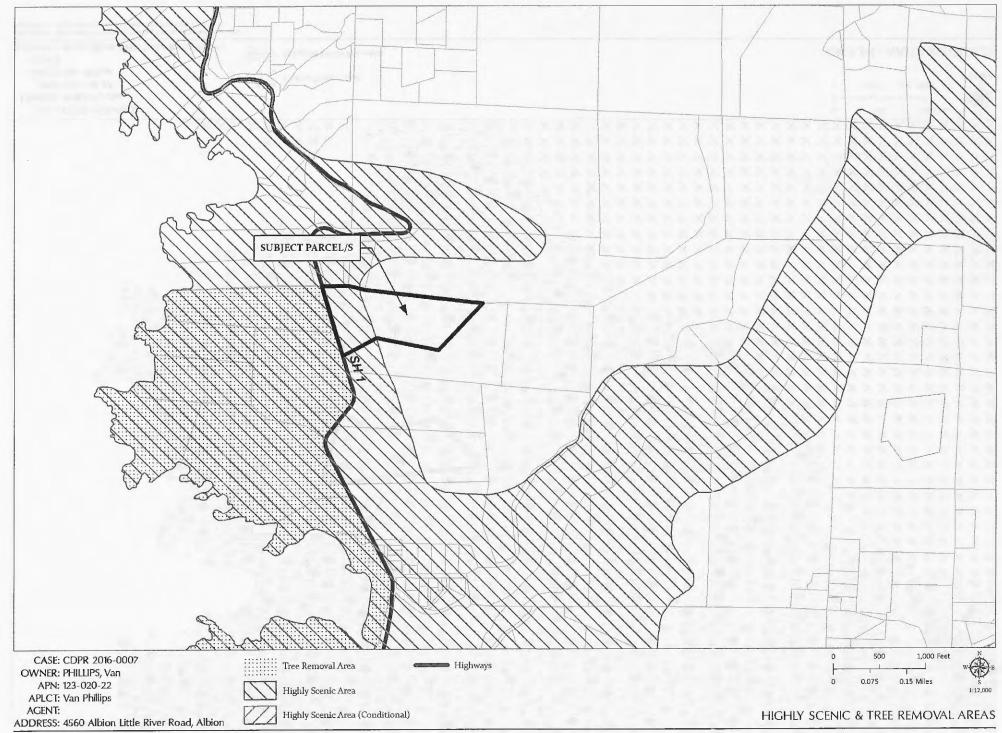
Map produced by the Mendocino County Planning & Building Services, June, 2016 All spatial data is approximate. Map provided without warranty of any kind.





Map produced by the Mendocino County Planning & Building Services, June, 2016 All spatial data is approximate. Map provided without warranty of any kind.





Map produced by the Mendocino County Planning & Building Services, Junc, 2016 All spatial data is approximate. Map provided without warranty of any kind.

## Organizational Development & Strategic Planning Project Proposal

Prepared for Albion Little River Fire Protection District (ALRFPD) Chris Skyhawk, Executive Director PO Box 634, Albion, CA 95410 (707) 937-4295 board@albionfire.com www.albionfire.com

> By Heather Paulsen Consulting PO Box 1552, Fort Bragg, CA 95437 (707) 397-0567 HPaulsen.PMP@gmail.com www.hpaulsenconsulting.com

> > April 20, 2016

#### Purpose of Project:

ALRFPD seeks to conduct a series of two workshops to build organizational capacity and to develop a Strategic Plan for ALRFPD. The services of a neutral Facilitator are sought to gather data, plan and conduct two workshops, develop a decision-making methodology with the ALRFPD Board of Directors, and deliver a comprehensive Strategic Plan based on input from the Board and a wide array of Key Stakeholders. The Strategic Plan is intended to be a living document to guide the decisions of the ALRFPD Board and the actions of the ALRFPD organization. The Facilitator is expected to partner with an assigned ALRFPD Steering Committee whose purpose is to ensure a successful outcome for this project.

This brief document outlines the Facilitator's proposed process, and when signed by both parties, serves as the formal Agreement for this engagement.

#### Scope of Project:

This project will consist of the following phases/activities:

- Initial Data Collection: Facilitator will work with the Steering Committee to gather required ALRFPD data to be used in development of the two workshops. This includes development of a list of key stakeholders and a communications plan to keep key stakeholders informed throughout the project. The Steering Committee will review and suggest revisions to the interview and questionnaire content developed by Facilitator, and will schedule interviews and/or deliver questionnaires to key stakeholders. Interviews will be conducted by Facilitator, and all questionnaires shall be returned directly to Facilitator.
- Data Review and Workshop Planning: Steering Committee will review data compiled and analyzed by Facilitator, and work with Facilitator to develop workshop agendas based, in part, on this data. Steering Committee will coordinate with Facilitator to invite key stakeholders to workshops and assure their attendance.
- Workshop #1, Organizational Development & Decision-Making Models: This
  workshop will focus primarily on the Board of Directors and focus on team
  building and developing agreement on decision-making models to be used in the
  future to ensure that the Board's decisions "stick." Flipchart notes and votes from
  the workshop will be compiled by Facilitator into a Summary Report that will be
  delivered to and discussed with the Steering Committee.
- Workshop #2, Strategic Plan Development: This workshop will involve the Board of Directors and a broader set of key stakeholders, and will result in development of a shared vision and mission for ALRFPD, a SWOT analysis, and measurable goals and objectives. This information will be crafted into a Strategic Plan by the Facilitator, to be reviewed and revised by the Steering Committee. Following revision, the Facilitator and Steering Committee will present the Strategic Plan to the Board of Directors.

#### **Deliverables:**

- Facilitator will prepare aggregate **results and analysis of Interviews and Questionnaires** completed by the Board and Key Stakeholders.
- Facilitator will facilitate an Organizational Development Workshop and Summary Report focused on the ALRFPD Board's teamwork and developing a decision-making model to ensure that Board decisions "stick."

- Facilitator will facilitate a Strategic Planning Workshop involving Board members and additional Key Stakeholders, the outcomes of which will be:
  - Shared vision and mission for ALRFPD
  - Identification of ALRFPD's strengths, weaknesses, opportunities and threats (SWOT analysis)
  - o Strategic Plan with clear, measurable objectives
- Presentation of final Strategic Plan to ALRFPD Board of Directors.

#### Assumptions:

- Mike Issel will serve as ALRFPD's project manager and principal point of contact for Facilitator for the duration of this project.
- The ALRFPD Steering Committee, in coordination with Facilitator, will schedule all project activities, identify Key Stakeholders, schedule interviews with and/or distribute Questionnaires to Key Stakeholders, reserve appropriate facilities for workshops, and ensure Key Stakeholder attendance at designated meetings.
- Facilitator will partner with Steering Committee to develop interview and questionnaire content to ensure that data collected is relevant to ALRFPD's desired outcomes.
- Facilitator will engage the services of a co-facilitator (at Facilitator's expense) to assist with running the workshops.
- Facilitator shall be permitted to list ALRFPD as a client on Facilitator's website.

#### Timeline:

This project will begin in April 2016, with specific dates to be determined by the Steering Committee and Facilitator once the project begins:

Major Activities*	Participants	Approximate Timeline
Project Kick-Off Meeting	Steering Committee, Facilitator	4/2016
Interviews and-or Questionnaires with Key Stakeholders	Facilitator, Board members, Key Stakeholders	4/2016 – 5/2016
Review of Aggregate Data from Interviews & Questionnaires	Steering Committee, Facilitator	5/2016
Organizational Development / Decision-Making Workshop	Board, Facilitator (& selected key stakeholders?)	6/2016
Review Results of Org. Dev. Workshop	Steering Committee, Facilitator	6/2016
Strategic Planning Workshop	Board, Steering Committee, Key Stakeholders, Facilitator	7/2016
Review Draft Strategic Plan	Steering Committee, Facilitator	8/2016
Strategic Plan Presentation	Board, Steering Committee, Facilitator	9/2016
Project Closure & Next Steps	Steering Committee, Facilitator	9/2016

\*Additional Steering Committee meetings may be scheduled as needed.

ALRFPD/HPC Strategic Planning Project Proposal

#### **Budget and Terms:**

The Facilitator's fee for this project is \$5000, payable as invoiced by Facilitator on the following schedule:

Initial Payment	\$1500	Due upon execution of
		Agreement
Second Payment	\$1500	Due upon completion of Org. Dev. Workshop
Final Payment	\$2000	Due upon presentation of Strategic Plan to Board

A Change Order is required to perform extra or changed work that is outside the scope of this Agreement. All approved Change Orders will be billed on a time and materials basis at a rate of \$125/hour.

If ALRFPD or Facilitator cancels this project prior to scheduled completion, without cause or for convenience, ALRFPD will be responsible for payment of invoices reflecting work accomplished up to the date of termination.

Facilitator is covered by insurance for all its operations, including automobile, professional liability and general liability insurance. Facilitator shall maintain certificates of insurance, and can provide copies of relevant policies if needed.

#### Signature Block:

This Project Proposal serves as the formal project Agreement upon signature by an authorized representative of ALRFPD and the Facilitator, effective on the date of the final signature.

ALRFPD Authorized Representative

Date: 20 April, 2016

S

Heather Paulsen, Facilitator

Date: 6/23/16

ALRFPD/HPC Strategic Planning Project Proposal

## BANK THE WEST TAL. | M BNP PARIBAS GROUP

June 27, 2016

REF: Commercial Card Agreement with ALBION LITTLE RVR FPD

A review of our Commercial Card program showed that certain cross-collateralization provisions of the Commercial Card Agreement (the "Agreement") between [COMPANY NAME] (the "Company") and Bank of the West (the "Bank") included language which could be interpreted to mean that the Company's obligations under the Agreement are secured by, among other assets, real property of the Company. Please be advised that the Bank did not intend any provision of the Agreement to grant to Bank a security interest in the Company's real property or improvements constructed on such real property.

Except as set forth hereafter, the Bank disclaims and releases any security interest in any of the Company's real property or improvements constructed on such real property as collateral for the Company's obligations under the Agreement. Notwithstanding the foregoing, to the extent that the obligations secured by the provisions of a deed of trust or mortgage executed by the Company in favor of the Bank includes the Company's obligations under the Agreement, such security interest is not disclaimed or released hereby. The Bank's intention is to disclaim and release any grant of a security interest in the Company's real property and improvements constructed on such real property arising solely under the provisions of the Agreement. Nothing herein shall affect in any manner the provisions of or the security interests granted under any deed of trust or mortgage executed by the Company in favor of the Bank.

Additionally, the Bank clarifies that payments of rebates are based on a calendar year. Rebates are paid within 60 days after the end of each calendar year based on the total Net Purchasing Volume requirements attained for each calendar year, and no rebates are paid during any calendar year in which the Agreement is terminated at any time other than at the end of such calendar year.

Please let me know if you have any questions.

Sincerely,

James Hahn BankCard Center 1-866-683-9893 Bank of the West

Equal Housing Lender. Member FDIC.

CER	TIFICATE NO.					ISSUE	DATE (MM/DD/YYYY)		
	GSRMA-03 CO CERT	IFIC/			VERAGE		06/24/2016		
	ry Insurance Provided by		HOLD	DER. THIS CERTIFICATE DO	DES NOT AFFIRMATIVELY OR I	NEGATIVELY AMEND, EXTE	RIGHTS UPON THE CERTIFICATE END OR ALTER THE COVERAGE		
	den State Risk Management Authority Box 706		AFFORDED BELOW. THIS CERTIFICATE OF COVERAGE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.						
Will	ows, CA 95988-0706		SUB not o	IMPORTANT: If the certificate holder is an ADDITIONAL INSURED and/or requesting a WAIVER OF SUBROGATION, the Memorandums of Coverage/Policies must be endorsed. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).					
GSRI				VERAGE FORDED BY	A - Golden St	ate Risk Manag	gement Authority		
	BION-LITTLE RIVER FIRE PROTECTION TRICT	1		VERAGE FORDED BY	В -		· _ · · · ·		
	BOX 634			VERAGE					
ALE	BION, CA 95410			FORDED BY	с -				
				FORDED BY	D -				
THI PEF THI	rages S IS TO CERTIFY THAT THE MEMORANDUMS OF COVE RIOD INDICATED, NOTWITHSTANDING ANY REQUIREM S CERTIFICATE MAY BE ISSUED OR MAY PERTAIN. TH E TERMS, EXCLUSIONS, AND CONDITIONS OF SUCH M	ENT, TER	M OF	R CONDITION OF AN AFFORDED BY THI S/POLICIES, LIMTS	Y CONTRACT OR OT	HER DOCUMENT V DLICIES DESCRIBE	VITH RESPECT TO WHICH D HEREIN IS SUBJECT TO ALL		
ENT LTR	TYPE OF COVERAGE	POLICY	#	COVERAGE EFFECTIVE DATE (MM/DD/YYYY)	COVERAGE EXPIRATION DATE (MM/DD/YYYY)	MEMBER'S SELF- INSURED RETENTION/ DEDUCTIBLE	LIMITS		
A	WORKERS' COMPENSATION           WORKERS' COMPENSATION           X           EMPLOYERS' LIABILITY	JPA 00	38	07/01/2016	07/01/2017	\$0	WORKERS' COMPENSATION: \$ 300,000 EMPLOYERS LIABILITY: \$ 300,000		
A	GENERAL LIABILITY	JPA 00	)38	07/01/2016	07/01/2017	\$ 0	\$ 250,000		
A	AUTOMOBILE LIABILITY X ANY AUTO HIRED AUTO X HIRED AUTO X GARAGE LIABILITY	JPA 00	)38	07/01/2016	07/01/2017	\$ 0	\$ 250,000		
A	CRIME X EMPLOYEE THEFT-PER LOSS DEPOSITORS FORGERY OR ALTERATION THEFT, DISAPPEARANCE AND DESTRUCTION X COMPUTER AND FUNDS TRANSFER FRAUD	JPA 00	038	07/01/2016	07/01/2017	\$ 2,500	\$ 25,000		
A	PROPERTY ALL RISK AUTO PHYSICAL DAMAGE BOILER AND MACHINERY TERRORISM	JPA 00	)38	07/01/2016	07/01/2017	\$ 1,000 \$ 25,000 \$ 250 Comp \$ 500 Coll \$ 1,000	ALL RISK:         \$5,000           FLOOD:         \$25,000           AUTO (ACV):         \$10,000           AUTO (RCV):         >ER POLICY           BOILER AND         MACHINERY:         \$5,000		
Description of Operations/Locations/Vehicles/Special Items: AS RESPECTS EVIDENCE OF COVERAGE ONLY.									
F	Certificate Holder FOR THE PURPOSE OF EVIDENCE ONLY C/O ALBION-LITTLE RIVER FIRE PROTECTION DISTRICT			Cancellation SHOULD ANY OF THE ABOVE DESCRIBED MEMORANDUMS OF COVERAGES/POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WIL BE DELIVERED IN ACCORDANCE WITH THE MEMORANDUMS OF COVERAGE/POLICY PROVISIONS.					
	.O. BOX 634 LBION, CA 95410				-43	22			

CERT	TIFICATE NO.					ISS	UE DATE (MM/DD/YYYY)	
	GSRMA-03 CO	CERTIF	FIC	ATE OF	<b>COVERA</b>	GE	06/24/2016	
	AC Excess urance Authority		THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERSION GIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BELOW, THIS CERTIFICATE OF COVERAGE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.					
C/O / P.O.	ALLIANT INSURANCE SERVICES, IN BOX 6450 PORT BEACH, CA 92658-6450	IC.	SUB	ROGATION, the Memora	e holder is an ADDITION andums of Coverage/Polic cate holder in lieu of such	ies must be endorsed.	questing a WAIVER OF A statement on this certificate does	
PHON	NE (949) 756-0271 / FAX (619) 699-0901 NSE #0C36861			VERAGE A	- See attache	d schedule of	insurers	
Gol P.O	MEMBER: Golden State Risk Management Authority P.O. Box 706 Willows, CA 95988-0706			VERAGE BY	- CSAC Exce	ss Insurance A	Authority	
ALB	MA MEMBER: NON-LITTLE RIVER FIRE PROTE FRICT	CTION		VERAGE C	- National Un Pittsburgh,		nce Company of	
THIS NOT PER	TAGES 5 IS TO CERTIFY THAT THE MEMORANDUMS OF CO WITHSTANDING ANY REQUIREMENT. TERM OR CO TAIN. THE COVERAGE AFFORDED BY THE MEMOR MORANDUMS AND POLICIES. LIMITS SHOWN MAY H	NDITION OF ANY CONT ANDUMS/POLICIES DE	FRACT SCRIB	OR OTHER DOCUMEN DED HEREIN IS SUBJEC D CLAIMS.	T WITH RESPECT TO W T TO ALL THE TERMS. E	HICH THIS CERTIFIC	ATE MAY BE ISSUED OR MAY	
ENT LTR	TYPE OF COVERAGE	MEMORANDUM # /POLICIES		COVERAGE EFFECTIVE DATE (MM/DD/YYYY)	COVERAGE EXPIRATION DATE (MM/DD/YYYY)	MEMBER'S SELF- INSURED RETENTION/ DEDUCTIBLE	LIMITS	
Α	WORKERS' COMPENSATION WORKERS' COMPENSATION EMPLOYERS' LIABILITY	See attached fo insurers policy numbers		07/01/2016	07/01/2017	\$ 300,000	WORKERS' COMPENSATION: Statutory EMPLOYERS LIABILITY: \$5,000.000	
в	GENERAL LIABILITY X GENERAL LIABILITY CLAIMS MADE X OCCURRENCE	EIA-PE 16 EL-6	53	07/01/2016	07/01/2017	\$ 250,000	Difference between \$1,000,000 and the Member's Self-Insured Retention	
в	AUTOMOBILE LIABILITY X ANY AUTO X HIRED AUTO X NON-OWNED AUTO X GARAGE LIABILITY	EIA-PE 16 EL-	63	07/01/2016	07/01/2017	\$ 250,000	Difference between \$1,000,000 and the Member's Self-Insured Retention	
с	CRIME	014255741	ĺ	06/30/2015	06/30/2017	\$25,000	\$ 10,000,000 Per Occurrence \$ 5,000,000 Per Occurrence excess of \$10,000,000	
в	PROPERTY X ALL RISK FLOOD X AUTO PHYSICAL DAMAGE (ONLY IF SCHEDULED) BOILER AND MACHINERY TERRORISM	EIA PPR 16-1	19	03/31/2016	03/31/2017	\$ 5,000 \$ 25,000 \$10,000 PER POLICY \$ 5,000	\$25,000,000 PER OCC ALL RISK \$25,000,000 PER OCC ANNUAL AGG. LIMIT APPLIES TO FLOOD AUTO PHYS. DAMAGE DED. (ACV) AUTO PHYS. DAMAGE DED. (RCV) \$25,000,000 PER ACCIDENT BOILER & MACHINERY LIMIT	
	TERRORISM LIMIT IS SHARED BY ALL MEMBERS IN ALL TOWERS ALL OTHER LIMITS ARE SHARED PER TOWER							
	Description of Operations/Locations/Vehicles/Special Items: AS RESPECTS EVIDENCE OF COVERAGE ONLY.							
F	tificate Holder OR THE PURPOSE OF EVIDENCE ( C/O ALBION-LITTLE RIVER FIRE PRO DISTRICT			CANCELLED BEFOR		TE THEREOF, NOTICE	OVERAGES/POLICIES BE WIL BE DELIVERED IN CIES PROVISIONS.	
	2.0. BOX 634 ALBION, CA 95410			AUTHORIZED REPRI		tinhan Oblinic		

## CSAC EXCESS INSURANCE AUTHORITY EXCESS WORKERS' COMPENSATION PROGRAM 2016/2017 SCHEDULE OF INSURERS

## Golden State Risk Management Authority (GSRMA) member agencies

PROVIDER	MEMORANDUM/POLICY NUMBER	LIMIT
CSAC Excess Insurance Authority	EIA-PE 16 EWC-02	<ul> <li>Workers' Compensation:</li> <li>\$50,000,000 each accident/each employee for disease</li> <li>(Difference between \$50,000,000 and the individual member's retention)</li> <li>Employers' Liability:</li> <li>\$5,000,000 each accident/each employee for disease</li> <li>(Difference between \$5,000,000 and the individual member's retention)</li> </ul>
Liberty Insurance Corporation	EW7-641-444785-016	Statutory each accident/ each employee for disease excess of \$50,000,000

EWC

PAGE 2 of 2

WANT TO GO GREEN? FOR YOUR CSAC EIA ISSUED CERTIFICATES, PROVIDE US WITH A GENERAL EMAIL ADDRESS AND THE CERTIFICATE NUMBERS YOU WOULD LIKE TO RECEIVE VIA EMAIL TO

CSAC-EIA-CERTS@ALLIANT.COM

AND WE WILL GLADLY SEND YOU YOUR FUTURE CERTIFICATES VIA EMAIL.

Alliant

This email is set-up for providing your email address only. For certificate requests or questions, please contact the Member.

Mant Insurance Services, Inc. 1301 Dove Street Suite 200 Newport Beach, CA 92660

Alliant

CA 921 OS JUL 'IS 学校 天主



revol 8. July 16

FIRST CLASS

95410-063434

FFN

Fellow ALRFPD Board Members:

It is with regret that I am informing you that I will be stepping aside as Board President effective at the conclusion of our Board Meeting on July 13, 2016. I will chair the meeting and near its conclusion I will facilitate the Board in appointing a member to serve out the term.

As you are aware I have had medical issues for months and I was unable to attend our regular meeting in June. Although I do not have anything that is by any means life-threatening, on advice of my health care practitioner I must devote more of my energy and time into resolving these persistent issues.

I will continue to serve as a Board member. I am excited to be participating in Strategic Planning and Measure M defense. I am also encouraged, among other things, by the movement that our Board has made toward station renovation and the acquisition of new vehicles. I want to continue to support these vital efforts.

We have a very talented group of people and I expect we will accomplish great things together.

Sincerely, Chris Skyhawk

#### **ALRFPD Steering Committee Kick-Off Meeting**

5:00pm Monday, 27 June @ Station 810 33900 West Street, Albion - located Behind Albion Grocery Store

Participants: Facilitator:	Heather Paulsen
Members Present:	Chris Skyhawk, Mike Issel, Ted Williams Greg Schellhase, Carolyn Latkin

### Draft Agenda

I. Introductions – Self-introductions were made around the table, and included details about individuals' backgrounds and length of involvement with ALRFPD.

I.a. – (New agenda item added) Purpose of Steering Committee. Document reviewed and discussed. The Steering Committee's purpose is to steer the project's processes to success; we do not focus on content. Content development will occur only when Key Stakeholders are present and able to provide input.

- II. Project Goals Overview (flowchart of project Phases I, II and III) Flowchart document reviewed and discussed in detail. Phase I should include respondents from all 3 ridges within ALRFPD's boundaries, as they are distinct communities with distinct needs/opinions. We may do a combination of paper and electronically-distributed questionnaires. For Phase II we discussed a need to also include documentation of decisionmaking processes.
- III. Roles & Responsibilities RACI Chart reviewed and discussed in detail. (R=Responsible, A=Accountable, C=Consulted, I=Informed)
- IV. Identify Stakeholders Draft list of Key Stakeholders was reviewed and discussed (this "starter list" includes only Board members and Steering Committee members at this point). We will elaborate this list at our next Steering Committee meeting. For example, we should include people in the district who have called 9-1-1.
- V. Review/Revise Stakeholder Communication Plan Communication Plan document was reviewed and discussed. This will help us to ensure that all Key Stakeholders are aware and informed of the project's progress.

- VI. Tentative Timeline set dates for Phases of project Timeline will be specified as we move forward. We discussed a target date of October 2016 for completion of the Strategic Plan document.
- VII. Next Steps/Next Meeting Dates Our Steering Committee will meet either 7/22/16 (1<sup>st</sup> choice) or 7/15/16 at 10:00 a.m. The main agenda items will be: elaborate our list of Key Stakeholders, and review/revise the Questionnaires to be distributed to our Board and Key Stakeholders.
- VIII. Adjourn Meeting adjourned at approximately 7:10 p.m.

### ALRFPD Strategic Planning Project Board Report

### June 2016

### Submitted by: Heather Paulsen, Facilitator/Consultant

#### Background

In April 2016, ALRFPD received a grant from The Community Foundation of Mendocino County to engage in an organizational development and strategic planning process. ALRFPD retained the services of Heather Paulsen Consulting to facilitate two workshops and to produce a Strategic Plan document in partnership with ALRFPD.

The first workshop is to focus on organizational development with the ALRFPD Board, and the second workshop is to engage the Board and a broad group of stakeholders to develop a Strategic Plan for ALRFPD. The Strategic Plan is to be a "living" document that will be used to guide future decisions and that can support ALRFPD's grant seeking efforts and maintain compliance with requirements set forth by ALRFPD's insurers. Prior to the workshops, a set of questions will be sent to key stakeholders to ensure broad input into the Strategic Plan.

A monthly Status Report (this document) will be provided to the ALRFPD Board each month by Heather Paulsen Consulting, via ALRFPD's designated project manager, Michael Issel.

#### Project Status - June 2016

A project kick-off meeting was held with the project's Steering Committee on June 27, 2016. Participants were: Chris Skyhawk, Michael Issel, Ted Williams, Greg Schellhase and Carolyn Latkin. The following items were discussed (please see attachments for full details):

- Purpose of a Steering Committee
- Project Goals Overview
- Project Roles & Responsibilities/RACI Chart
- Stakeholder Identification
- Stakeholder Communication Plan
- Tentative Timeline
- Next Steps

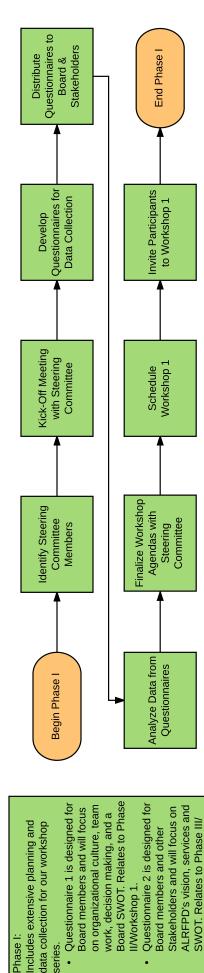
We are working to add two additional members to the Steering Committee (Chuck Greenberg and Rod Lorimer), and are working to find a next meeting date that will work for all Steering Committee members in July.

During the next Steering Committee meeting, we will elaborate our list of key stakeholders and finalize the Questionnaires that will be sent to the stakeholders.

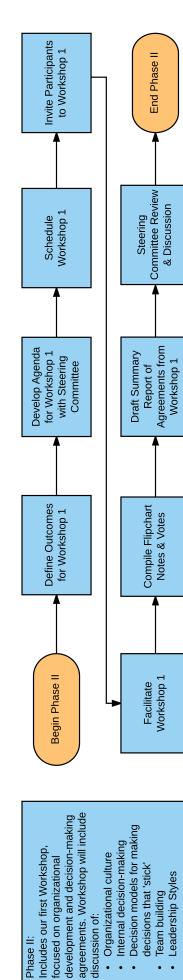
Attachments to this Status Report:

- Steering Committee meeting minutes, 6/27/16
- Purpose of a Steering Committee
- Project Overview (flowchart)
- Project Roles & Responsibilities/RACI Chart
- Communication Plan & Stakeholder List

2016 Strategic Planning Project l Albion Little River Fire Protection District



series.



Internal decision-making

decisions that 'stick' Team building Leadership Styles

•

Organizational culture

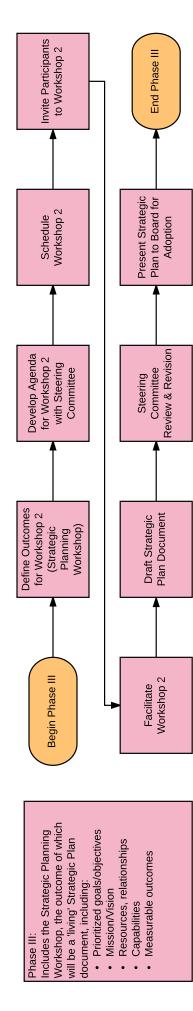
discussion of:

Includes our first Workshop,

Phase II:

Workshop 2.

focused on organizational



# **Communication Plan**

	Target/						
Activity/ Tool	Distribution List	Description/ Purpose	Owner	Frequency	Distribution Vehicle	Internal/ External	Comments
Letter of Commitment	Board	Gain project buy-in, clearly describe project groundrules	Facilitator	Once, before project start date	E-mail to Board President, VP	Internal	Signed by all 5 Board members
Project Charter	All Stakeholders	Clearly describe project scope and gain buy-in	Facilitator	Once, before project start date	Hardcopy, E-mail and posted to project DropBox.	Internal & External	Charter must be signed off by Board President & Project Manager
Project Kick- Off	Steering Committee	Communicate plans and stakeholder roles/ responsibilities.	Facilitator	Once, on project start date	Meeting	Internal & External	All Steering Committee Members to participate
Status Reports	Steering Committee, Board Members, Key Stakeholders	Update stakeholders on progress of project.	Facilitator	Monthly, in time for Board Meetings	E-mail to Board President, VP	Internal & External	
Steering Committee Meetings	Steering Committee, Facilitator(s)	To review detailed plans (tasks, assignments and action items), status reports, identify and communicate potential project risks and issues	Facilitator	At least monthly, schedule TBD (more often if needed)	Meeting	Internal	
Change Orders	Project Manager, Project Sponsor, Facilitator(s)	Request for change to budget, schedule or scope	Project Manager/ Project Sponsor	As needed	Change Order Request Form	Internal & External	Change Orders with formal approval are required for changes over \$xx in value
Summary Reports (2)	Steering Committee (and possibly Board Members)	Review outcomes of data analysis, decision-making workshop	Facilitator	Following data analysis and Workshop 1	Meeting	Internal & External	
Draft Strategic Plan	Steering Committee	Review draft Strategic Plan, revise as needed	Facilitator	Once, following Strategic Planning Workshop2	E-mail distribution, followed by in-person meeting	Internal & External	
Final Strategic Plan	Steering Committee, Board Members, Key	Review document, revise and/or adopt (Board)	Facilitator	Once, at Board meeting following Strategic	Board Meeting	Internal & External	

## ALRFPD Strategic Planning Project, 2016

	Stakeholders			Planning Workshop2			
Project	Steering	To celebrate	Faciltator	Once, at	Meeting	Internal	
Closure	Committee, Key	project success, and document		project end	Weeting	& External	
	Stakeholders	lessons learned					

## Stakeholder ID list

Name	Title & Affiliation	Contact Info	Communication	Distribution Vehicle	Comments
Chris	Project Sponsor;	hawkwork@mcn	Project Proposal,	E-mail for written	
Skyhawk	Board President;	.org	Status Reports,	updates.	
2	Steering	cell:	Summary Reports,	Meetings as	
	Committee	office:	Workshop Agendas,	necessary.	
	Member		Strategic Plan, Project	,	
			Kick-Off and Closure		
Michael	Project Manager,	michael_issel@	Project Proposal,	E-mail for written	
Issel	Board Vice-	pacbell.net	Status Reports,	updates.	
	President;	Cell:	Summary Reports,	Meetings as	
	Steering	Office:	Workshop Agendas,	necessary.	
	Committee	PO Box 894,	Strategic Plan, Project		
	Member	Albion, CA	Kick-Off and Closure		
		95410			
Alan	Board Secretary		Project Proposal,	Board meetings,	
Taeger			Summary Reports,	Board	
Ū			Strategic Plan	communications	
Debbi	Board Fiscal		Project Proposal,	Board meetings,	
Wolfe	Officer		Summary Reports,	Board	
			Strategic Plan	communications	
Scott Roat	Board Member		Project Proposal,	Board meetings,	
			Summary Reports,	Board	
			Strategic Plan	communications	
Ted	ALRFPD Fire	ted@ted.net	Status Reports,	E-mail for written	
Williams	Chief, Steering		Summary Reports,	updates.	
	Committee		Workshop Agendas,	Meetings as	
	Member		Strategic Plan, Project	necessary.	
			Kick-Off and Closure		
Greg	Steering	gregschellhase	Status Reports,	E-mail for written	
Schellhase	Committee	@comcast.net,	Summary Reports,	updates.	
	Member	937-2172, The	Workshop Agendas,	Meetings as	
		Woods, Little	Strategic Plan, Project	necessary.	
		River, CA 95456	Kick-Off and Closure		
Carolyn	Steering	clatkin@gmail.c	Status Reports,	E-mail for written	
Latkin	Committee	<u>om</u> , 937-5633,	Summary Reports,	updates.	
	Member	PO Box 123,	Workshop Agendas,	Meetings as	
		Albion, CA	Strategic Plan, Project	necessary.	
		95410	Kick-Off and Closure		
Chuck	Steering	chuckg@mcn.or	Status Reports,	E-mail for written	
Greenberg	Committee	g, 937-2418, PO	Summary Reports,	updates.	
_	Member	Box 490, Little	Workshop Agendas,	Meetings as	
		River, CA 95456	Strategic Plan, Project	necessary.	
			Kick-Off and Closure	-	
	Grantwriting				
	group				
	Auxiliary				
	volunteers				
	Volunteer				
	Firefighters				

## ALRFPD Strategic Planning Project, 2016

Residents		
EMTs?		
Other VFDs? 9-1-1 Callers		
9-1-1 Callers		

### Purpose of a Steering Committee

- Steering the project to successful conclusion
- Focus is on process, NOT content
- Sets tone for cooperation for project participants
- Represents stakeholders who do not sit on the committee
- Ensures equality in decision-making (meets needs of majority of stakeholders)
- Obtains project support/agreement from stakeholders
- Decision-maker when conflict issues arise: political, legal, organizational, technical, etc.
- Develops operating charter formalizing project's roles and responsibilities
- Develops project-level vision and goals
- Manages project scope with consultant
- Manages costs/project budget
- Manages project operational and political issues and risks
- Coordinates with related projects and programs, if applicable
- Resolves project obstacles
- Communicates to the stakeholders (workshop invitations, etc.)

RACI Chart R=Responsible A=Accountable C=Consulted I=Informed

Task	Task Description	Facilitator	Steering	Board	Other	
#			Committee		Stakeholders	
1	Project Kick-Off	A	R	С	Ι	
2	Develop Questionnaires	R	С	Ι	Ι	
3	Distribute Questionnaires	A	R	Ι	Ι	
4	Collect Questionnaires	A	R			
5	Analyze Questionnaires	R/A	Ι	Ι	Ι	
6	Develop Agenda for	R	C/A	Ι	Ι	
	Workshop 1					
7	Invite Participants to	А	R	R	Ι	
	Workshop 1					
8	Conduct Workshop 1	R	R/A	R	Ι	
9	Summary Report from	R	C/A	Ι	Ι	
	Workshop 1					
10	Develop Agenda for	R	C/A	Ι	Ι	
	Workshop 2					
11	Invite Participants to	А	R	R	Ι	
	Workshop 2					
12	Conduct Workshop 2	R	R/A	R	С	
13	Draft Strategic Plan	R	R/A	С	Ι	
	Document					
14	Final Strategic Plan	R	R/A	R	Ι	
	Document					
15						
16						
17						